



2025 – 2027
ENVIRONMENTAL DIVISION
ACQUISITION STRATEGY (EDAS)

August 2025

NAVFAC HEADQUARTERS
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Table of Contents

1 Executive Summary	3
2 STRUCTURE AND INTENDED AUDIENCE	5
2.1 STRUCTURE	5
2.2 INTENDED AUDIENCE	5
3 BACKGROUND AND PROGRAM REQUIREMENTS	5
3.1 MISSION AND STRATEGIC ALIGNMENT	5
3.1.1 APPROPRIATE USE AND PARTICIPATION OF SMALL BUSINESS.....	6
3.1.2 BALANCED USE OF FIXED PRICE CONTRACTS	7
3.1.3 CONTINUED FOCUS ON PERFORMANCE BASED CONTRACTING	9
3.1.4 APPROPRIATE USE OF MULTIPLE AWARDS CONTRACTS	10
3.1.5 MANAGEMENT OF GRANTS AND COOPERATIVE AGREEMENTS	11
3.1.6 INTERAGENCY ACQUISITION	11
3.1.7 HEADQUARTERS ACQUISITION COMPONENT	12
3.1.8 ENVIRONMENTAL ACQUISITION PROCESSES OPTIMIZATION	12
3.2 HEADQUARTERS REQUIREMENTS.....	13
4 ACQUISITION IMPLEMENTATION.....	14
4.1 EXISTING CONTRACTS	14
4.2 PROPOSED CONTRACT ACTIONS.....	15
4.3 BUSINESS ARRANGEMENT	21
4.4 Risks	23
4.5 COMPETITION	24
4.6 METRICS	24
4.6.1 APPROPRIATE USE OF SB CONTRACTS.....	24
4.6.2 USE OF FIXED PRICE CONTRACTS VERSUS COST-REIMBURSEMENT TYPE CONTRACTS	27
4.6.3 APPROPRIATE USE OF MACS.....	29
4.6.4 USE OF COOPERATIVE AGREEMENTS	31
4.7 METRICS TRACKING AND STRATEGY UPDATE.....	32
5 SERVICES REQUIREMENTS REVIEW BOARD	33
6 REFERENCES	34
7 ACQUISITION STRATEGY REVIEW AND DECISION AUTHORITY	36
ENCLOSURE A.1 – EXISTING CONTRACTS.....	37
ENCLOSURE A.2 – PROPOSED CONTRACTS.....	40

Figure 1 – NAVFAC SB Goal Achievements – FY 17 – FY 27	6
Figure 2- LANT and PAC SB Planned and actuals	7
Figure 3- Total use fixed price contracts.....	8
Figure 4- LANT's use of fixed price contracts.....	8
Figure 5- PAC's use of fixed price contracts.....	9
Figure 6- EXWC's use of fixed price contracts.....	9
Figure 7- Existing Contract Utilization.....	15
Figure 9- Capacity and Number of Proposed Contracts	17
Figure 10- LANT PAC FY26-FY27 Proposed Fixed Price Contracts in \$M for ERN	18
Figure 11-LANT PAC FY26 - FY27 Proposed Cost-Plus Contracts in \$M ERN	19
Figure 12- LANT PAC FY26 - FY27 Proposed Fixed Price in \$M for Compliance, CR, NR and NEPA.....	19
Figure 13- LANT PAC FY26 - FY27 Proposed Cost Plus Price in \$M for Compliance, CR, NR and NEPA.....	20
Figure 14-LANT PAC FY26 -FY27 Proposed Fixed Price Contracts in \$M for BRAC	20
Figure 15- LANT PAC FY26 -FY27 Proposed Cost-Plus Contracts in \$M for BRAC.....	21
Figure 16- EXWC FY26 - FY27 Proposed Cost-Plus and Fixed Price in \$M for Compliance and ERN	21
Figure 10 - LANT PAC SB FY22-23 Usage by Percent and Dollar	26
Figure 11 - LANT PAC FB FY24 -FY27 Planned by Percent and Dollar	26
Figure 12- Total LANT PAC EXWC (LPE) FP Percentage.....	28
Figure 13- LANT and PAC FP FY24-FY27 Planned by Percent and Dollar	29
Figure 13- FY22-FY23 Planned MAC in Percentage and Dollar	30
Figure 14- FY24 - FY27 Planned MAC in Percent and Dollar	31
Figure 23-FY24 -FY27 Planned Cooperative Agreements	32

Table of Contents for Tables

Table 1 - NAVFAC HQ EVP Acquisition Actions	12
Table 2- Summary of FY 24 -27 Requirements	14
Table 3-Proposed Major Upcoming Contracts.....	17
Table 4-Proposed Contract Action - By Approach	18
Table 5- NAVFAC EVP SB Planned Goals for FY24-27.....	24
Table 6- FY22 Planned and Actual SBC Metric.....	25
Table 7- FY23 Planned and Actual SBC Metric.....	25
Table 8- FY 22 Planned and Actual FPC Performance.....	27
Table 9- FY 23 Planned and Actual FPC Performance.....	27
Table 10- FY 24-27 Planned FPC Performance.....	28
Table 11- FY22 Planned and Actual MAC Performance	29
Table 12- FY23 Planned and Actual MAC Performance	30
Table 13- FY24-27 Planned MAC Performance	31

1 Executive Summary

The Naval Facilities Engineering Systems Command (NAVFAC) Environmental Division Acquisition Strategy (EDAS) focuses on a balanced and diversified approach to meet Command-wide program requirements to increase acquisition and assistance options and flexibility, minimize risk exposure, meet political and legislative mandates, improve program execution, and increase competition by making the best solutions available to meet the full range of environmental program needs. This strategy considers opportunities for consolidating acquisition and assistance efforts across the NAVFAC Areas of Responsibility (AORs).

The goal of the NAVFAC EDAS is to continually match the type of work to be performed with the most effective and efficient type of acquisition and assistance vehicles to meet the mission of our Environmental Programs (Cleanup, Compliance, Environmental Planning, Natural and Cultural Resources). The NAVFAC Fiscal Years 2025 – 2027 (FY25-27) EDAS will continue to focus on the development of a balanced and diversified approach to meet Command-wide program requirements. The primary objective of this acquisition strategy is to ensure that sufficient contract capacity exists, and other appropriate mechanisms are available to meet program requirements. The projected total requirement for the NAVFAC Environmental (EV) programs in FY25-27 is approximately \$2.8B, which will be executed using new contract actions, external NAVFAC acquisitions, and cooperative agreements (CAs) to allow sufficient capacity for new project requirements. All contracts will have the capability to serve the entire NAVFAC AORs, and many will be utilized across components.

In line with the political and legislative contracting mandates, NAVFAC EV has established the following primary reportable metrics to increase the acquisition options and flexibility and minimize risk exposure:

- Small Business (SB). Continue the emphasis on small business participation with a goal of at least 37% per year.
- Fixed Priced Contract (FP). Ensure a proper balance of fixed-priced and cost-plus contract vehicles, with a goal to utilize fixed-priced contracting 60% of the time.
- Multiple Awards Contract (MAC). Continue to promote an environment of competition at the task order (TO) level with a goal of 25% of obligations on multiple award contracts.

The FY25-27 EDAS also focuses on the management of interagency and intra-Navy acquisitions, grants, and CAs. While the vast majority of NAVFAC EV's requirements are met by internal contract capabilities, certain interagency and intra-Navy acquisitions are required to leverage capabilities and capacity of other Department of Defense (DoD) Government agencies and are in the interest of cooperation and coordination of program objectives. In FY25-27, NAVFAC EV plans to continue the use of interagency and intra-Navy acquisitions, as well as CAs. Additional reportable metrics will be tracked by the EV programs on the use of these tools for better resource planning at Echelon III and IV Commands.

This EDAS is supported by the individual strategies of each NAVFAC Echelon III Command (NAVFAC Atlantic [LANT], NAVFAC Pacific [PAC], and the Naval Facilities Engineering and Expeditionary Warfare Center [EXWC]).

2 STRUCTURE AND INTENDED AUDIENCE

2.1 STRUCTURE

The EDAS consists of an over-arching NAVFAC EV acquisition strategy with the Echelon III strategies included as enclosures to this document. The Echelon III strategies provide a greater level of detail to the overall NAVFAC EDAS by the areas of region (Enclosures B, C, and D).

The tabulation and analysis of the requirements for NAVFAC LANT include the following Echelon IV commands: NAVFAC Mid-Atlantic (ML), Southeast (SE), and Washington (WASH). The tabulation and analysis of the requirements for NAVFAC PAC include the following Echelon IV commands: NAVFAC Northwest (NW), Southwest (SW), and Hawaii (HI).

2.2 INTENDED AUDIENCE

The NAVFAC EDAS is intended for internal and external communities, including industry, to provide a summary of NAVFAC EV requirements and support in resource planning. The NAVFAC EDAS in its entirety is posted on the private NAVFAC webpage. The overall NAVFAC EDAS with the exception of Enclosures B, C, and D is available on the NAVFAC public website for public use (link: <https://www.navfac.navy.mil/Business-Lines/Environmental/About-Us/Opportunities/>

3 BACKGROUND AND PROGRAM REQUIREMENTS

3.1 MISSION AND STRATEGIC ALIGNMENT

This acquisition strategy is developed to support NAVFAC's full range of EV products and services in support of Navy and Marine Corps facilities across the world.

- EV1: Environmental Compliance
- EV2: Environmental Planning
 - Natural and Cultural Resource management
 - Tactical Training Theater Assessment and Planning (TAP) program
 - NEPA
 - Marine Mammals
- EV3: Environmental Restoration
 - Environmental Restoration, Navy (ER,N) program (i.e. active base cleanup)
 - Base Realignment and Closure (BRAC) (i.e. closed base cleanup)

The mission of NAVFAC EV Programs is to maximize military readiness while protecting the health, safety and welfare of our sailors, marines and the public.

This EDAS incorporates current DoD and DON guidance on the Management and Oversight Process for the Acquisition of Services (MOPAS).

The purpose of this strategy is to analyze command-wide workload projections for EV programs, to evaluate current contracts and their capacity to meet program requirements, to develop plans for future contract requirements, and to shape and track contract usage towards the strategy goals and objectives.

3.1.1 APPROPRIATE USE AND PARTICIPATION OF SMALL BUSINESS

The EDAS strives to provide opportunities for small businesses (SB). The EDAS has a strong history of promoting SB participation in both prime contract awards and subcontract obligations. In 2022, NAVFAC won the DON Acquisition excellence award for the highest small business spending rate and in 2023 NAVFAC won the FY23 Small Environmental Business Action Coalition (SEBAC) award for awarding the most environmental contracts to small businesses for all the military components. Consistent with the requirements in Public Law and the Federal Acquisition Regulations (FAR) on SB Programs, the EDAS will continue to pursue SB contracting and support mentor-protégé opportunities to balance and diversify the contracting toolbox, and to develop a strong industrial base. Additional SB contracting will provide greater flexibility and alternatives to help achieve the best value, minimize dependency on a limited number of large business contractors, and subsequently reduce risk exposure. Historically, NAVFAC's SB planned goal ranges from 42% and 56% (Figure 1). The EDAS sets an overall SB goal of 37%; under this strategy the emphasis is on the appropriate and optimal use of SB in meeting the goal.

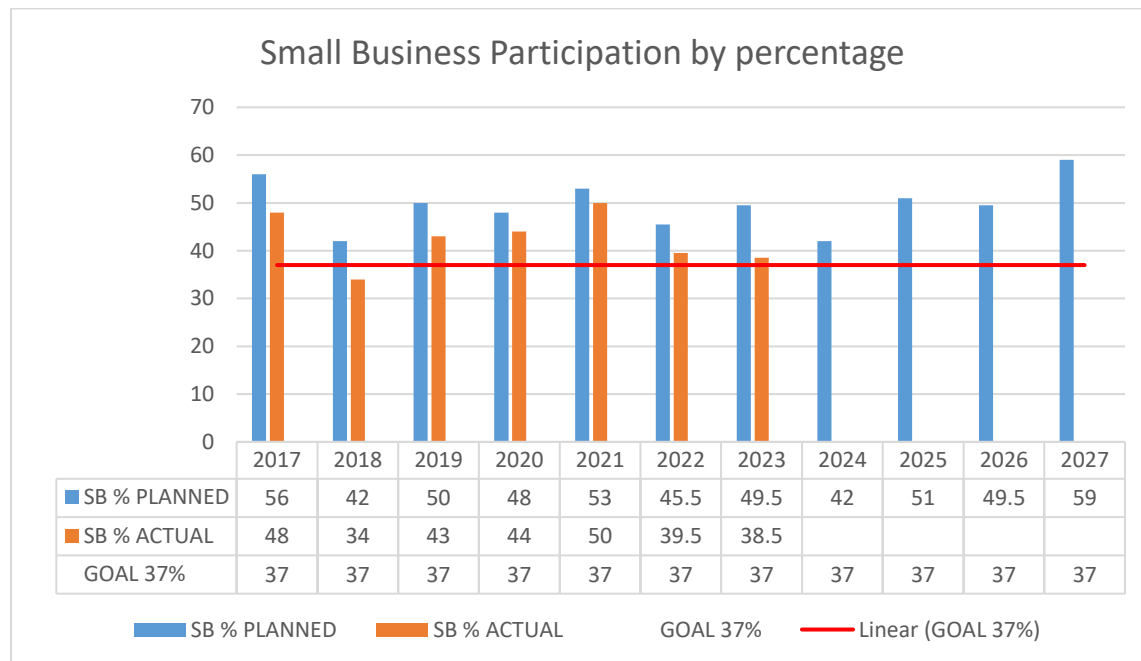


Figure 1 – NAVFAC SB Goal Achievements – FY 17 – FY 27

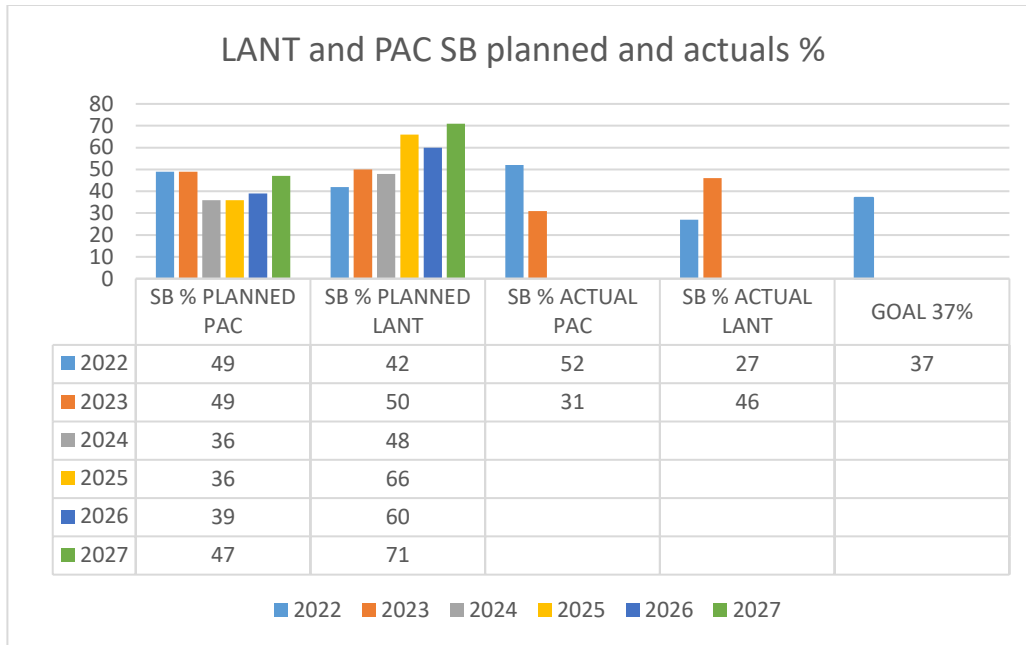


Figure 2- LANT and PAC SB Planned and actuals

3.1.2 BALANCED USE OF FIXED PRICE CONTRACTS

The EDAS will continue to find opportunities for expanding the use of Fixed Priced (FP) contracts where appropriate. Traditionally, NAVFAC has extensively used the support of cost-plus award fee contracts, particularly in the ER,N and BRAC programs. These contract mechanisms will continue to be an important part of this balanced acquisition strategy given the inherent uncertainty in the nature of the work performed, especially with the complex investigations and other requirements currently driven by Per- and polyfluoroalkyl substances (PFAS). However, the overall maturity of the cleanup program should also increase opportunities for the use of FP vehicles. The goal is to ensure that a full array of contract tools are available to meet corporate and client needs for quality products and services, competitive pricing, and timely execution. Based on experience and the optimal balance to meet program requirements for FP contracts, the current target for the FP contract metric is 60%. In 2022 the EVP did not meet the FP goal of 60% mostly due to the increase of investigation contracts for PFAS, however in 2023, the EVP did meet the FP goal. Figures 3 – 6 show the percentages of the usage of fixed price contracts for the entire environmental enterprise and per LANT, EXWC and PAC respectively.

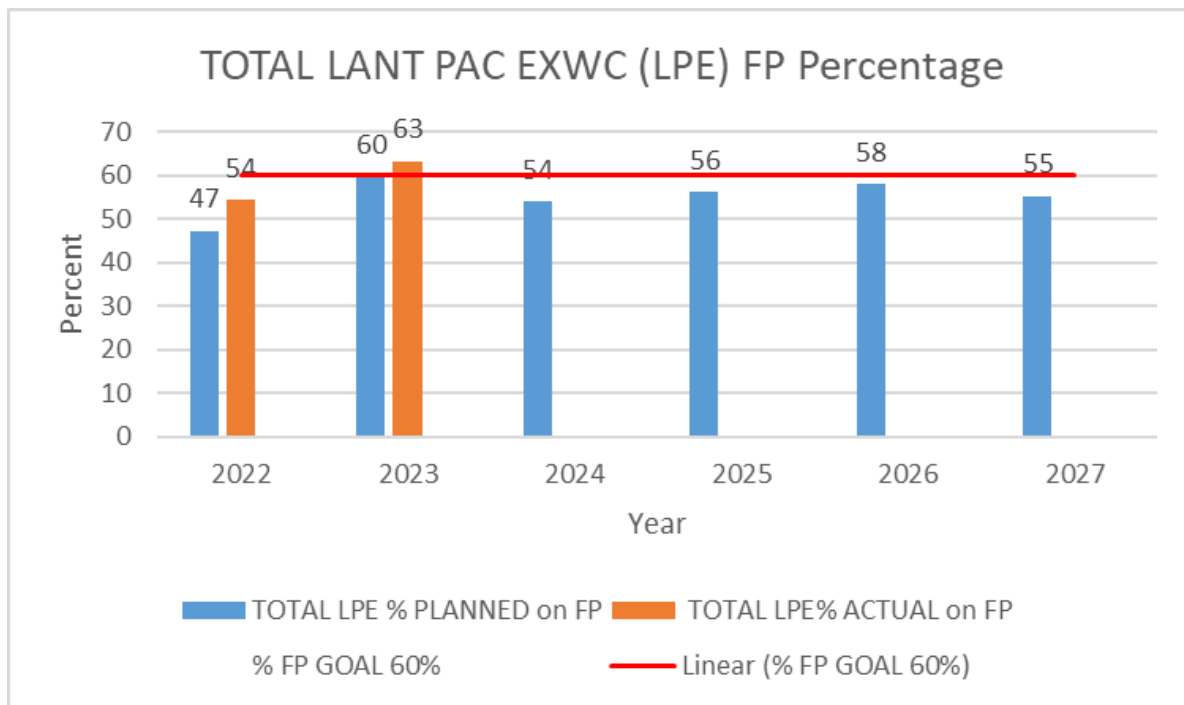


Figure 3- Total use fixed price contracts

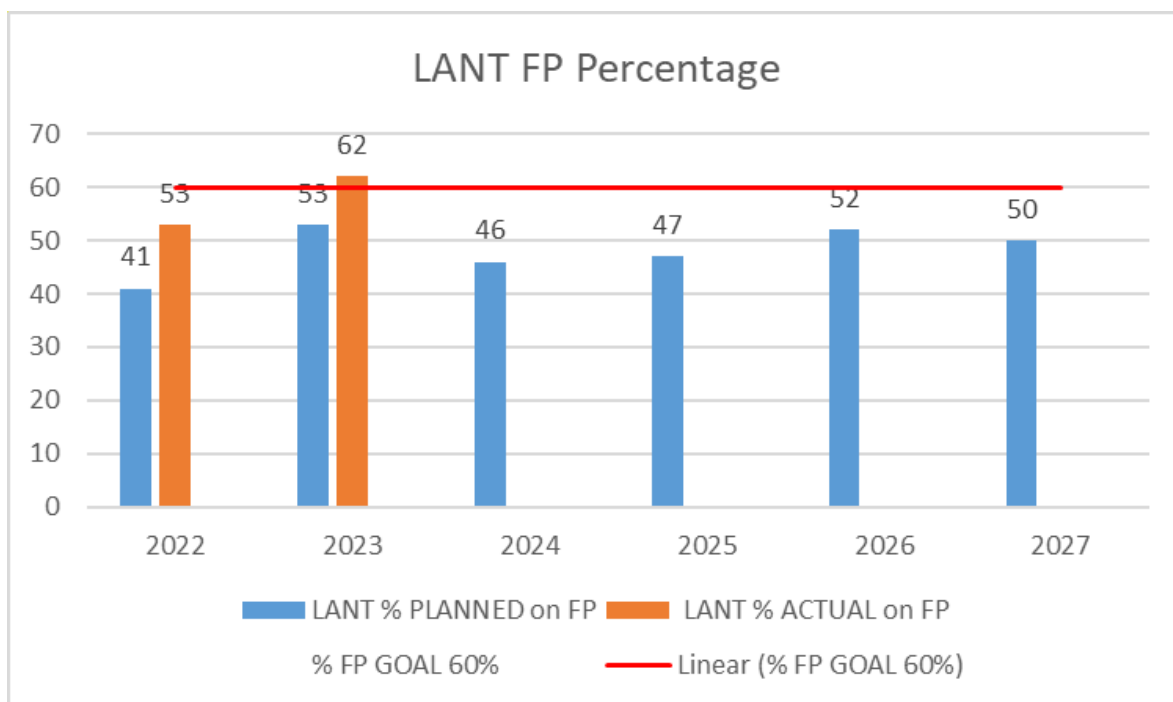


Figure 4- LANT's use of fixed price contracts

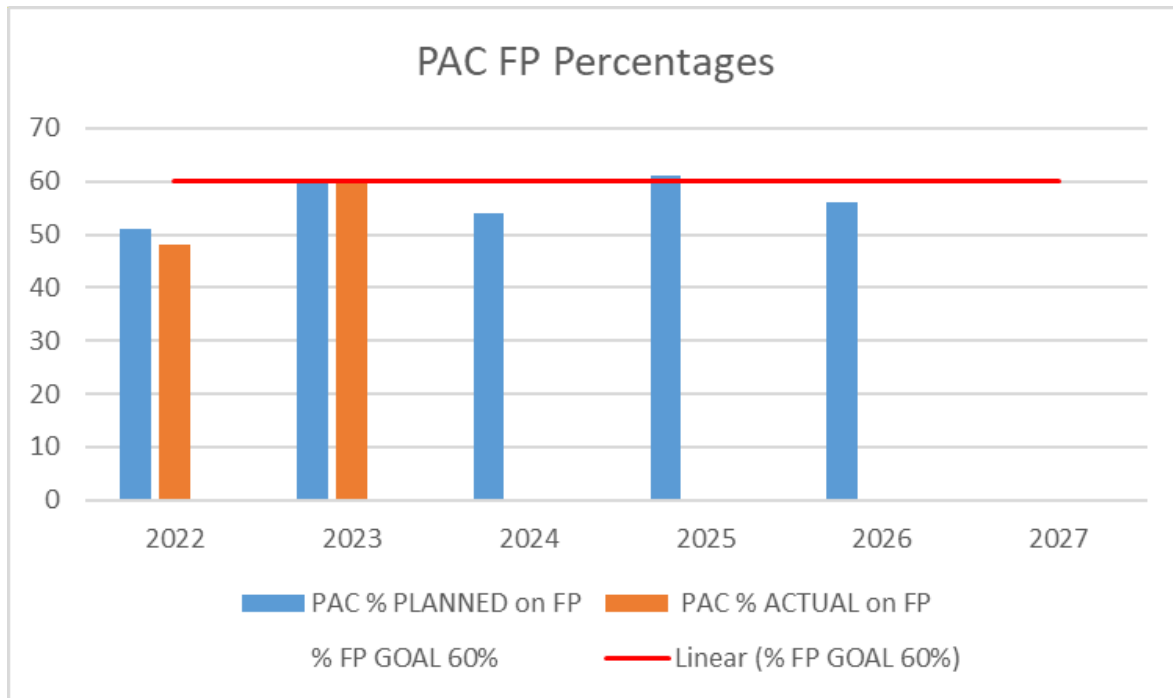


Figure 5- PAC's use of fixed price contracts

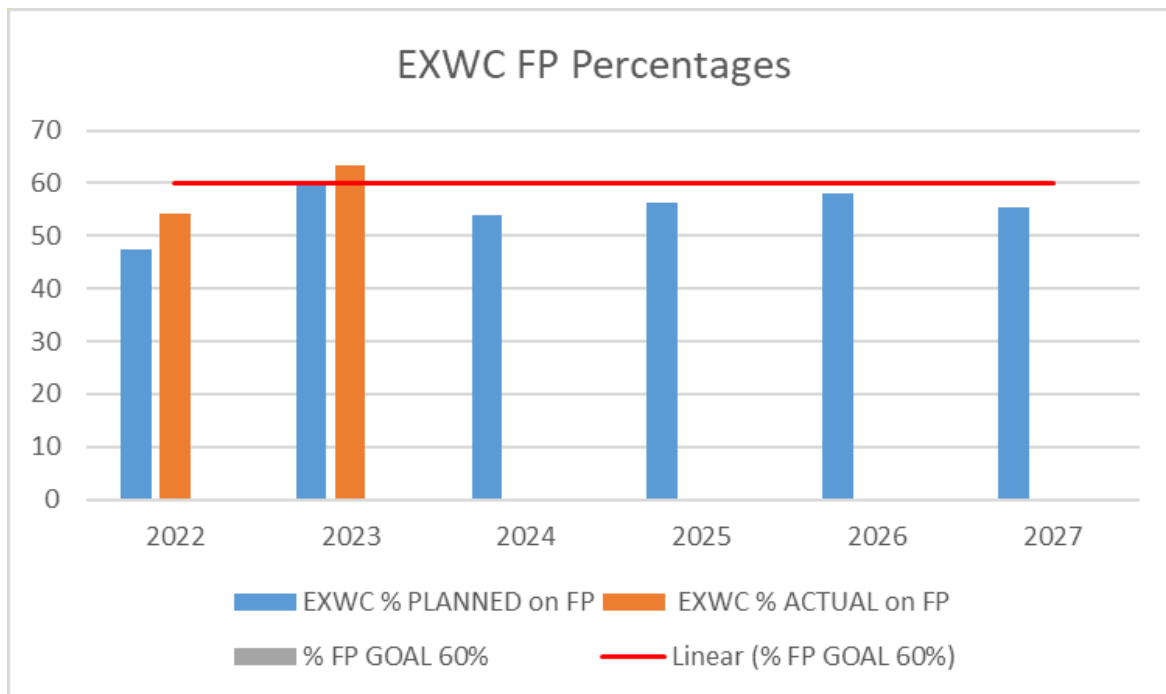


Figure 6- EXWC's use of fixed price contracts

3.1.3 CONTINUED FOCUS ON PERFORMANCE BASED CONTRACTING

The EDAS will continue to promote the use of performance-based contracting (PBC) in all projects where performance work statements may improve contract performance while reducing cost and risk to the

Government. Additional guidance on the use of performance-based contracting was issued under separate correspondence in reference (NAVFACENGCOM letter 5090 Ser 040024/ENC-RS, 2004). NAVFAC HQ and EXWC provided guidance during 2025 Technical Insights and Problem Solving (TIPS) environmental contracting webinars.

NAVFAC has implemented a MOPAS as required by the NAVFAC/DON/DoD. MOPAS has been established to ensure that service acquisitions utilize PBC requirements to the maximum extent practicable; are properly planned and administered; and that the outcomes of those acquisitions are identifiable and measurable.

Further, EV in collaboration with CON and the Office of Counsel (OOC) have developed a standardized template of Performance Work Statement (PWS) for contracts and task orders (TOs) to facilitate the use of PBC within the EV division. The PWS templates for basic contracts and TOs can be found in the link provided in Section 3.1.8.

3.1.4 APPROPRIATE USE OF MULTIPLE AWARDS CONTRACTS

Over the last several years, the EV division has increased the utilization of multiple award contracts (MACs) within our available acquisition tools to establish a continued environment of competition through to the TO level.

Overall, the EDAS promotes the use of MACs to the extent appropriate, relevant and applicable. MACs provide the environment needed for competition at contract and TO levels. Related to this goal, Section 843 of the National Defense Authorization Act for FY 2008, Public Law 110-181, “Enhanced Competition Requirements for Task and Delivery Order Contracts,” became effective 27 May 2008. This strategy further promotes the emphasis on TO competition with a goal to obligate 25% of new requirements on MACs.

Within EV, MACs have been demonstrated successfully in the following product lines:

Product Line	Type of Work
EV-1	<ul style="list-style-type: none">• Services such as tank testing and pull
EV-2/5	<ul style="list-style-type: none">• National Environmental Policy Act (NEPA) documents• Exotic Plant & Marine studies
EV-3	<ul style="list-style-type: none">• Performing the long-term maintenance/monitoring (LTM)• Performing the long-term remedial action operation (RAO) activities• Constructing remedial action systems• Performing time and non-time critical removal actions• Performing restoration work at radiologically contaminated sites

Within EV, challenges for implementing MACs primarily lie within the natural and cultural resources products as they are often unique and require a diverse mix of highly specialized personnel. Other challenges when implementing MACs are poor or lack of market research that leads to inability to obtain the desired level of technical expertise required on specific TOs, and inconsistent evaluation factors and best practices that lead to excessive time to award TOs. To overcome this challenge, additional training

should be provided on using MACs and contracts should be started earlier to allow time to obtain the appropriate market research. The selection factors/criteria for trade-offs and Low Price Technically Acceptable (LPTA) basic contracts, key personnel, and corporate experience can be found in the link provided in Section 3.1.8. NAVFAC HQ and EXWC will provide further guidance in future Technical Insights and Problem Solving (TIPS) environmental contracting webinars.

3.1.5 MANAGEMENT OF GRANTS AND COOPERATIVE AGREEMENTS

This strategy focuses on the continued management of grants and cooperative agreements (CAs), particularly with those used to implement Integrated Cultural Resources Management Plans, Integrated Natural Resources Management Plans and the Navy's Cost Reimbursement initiative under the Environmental Restoration Program.

The use of grants and CAs represents less than 1% of the projected total requirement for NAVFAC EV in FY25-27; however, they serve as important tools for executing the program requirements. CAs are used to enter a relationship where the principal purpose is to transfer anything of value to carry out a public purpose authorized by a law of the United States (31 U.S.C.610(3), n.d.). Currently, the strategy does not set up a metric for the use of grants and CAs; however, NAVFAC EV may add reportable metrics for the use of grants and CAs for better resource planning at Echelon III and IV Commands.

The use of CAs is included in 31 United States Code (U.S.C.) §6305. On 17 August 2006, ASN (I&E) delegated authority to the Commander, NAVFAC, to enter CAs for Cultural Resources Management under 10 U.S.C. 2684 and for Natural Resources Management under 16 U.S.C. 670c-1 (ASN I&E, 2006). On 23 August 2006, the NAVFAC Commander re-delegated this authority to NAVFAC HQ Assistant Commander for Contracting and Deputy Director for Contracting. NAVFAC HQ Assistant Commander for Contracting further delegated this authority to no less than the Chief of the Contracting Office at Echelon IV Commands as required.

10 U.S.C. 2687 authorizes the DoD to enter CAs for caretaker functions at facilities closed under the Defense BRAC Act of 1990 and to enter into grants and CAs to execute Defense Environmental Restoration Program (DERP) actions. As for DERP actions, 10 U.S.C. 2701(d) authorizes the DoD components to pursue alternative approaches to the Defense and State Memorandum of Agreement (DSMOA) for reimbursing costs of state services where appropriate. Alternative approaches are subject to the appropriate state or territorial regulatory agency agreeing to negotiate a separate agreement that complies with all applicable legal requirements. CAs are primarily solicited through Grants.gov or through the Cooperative Ecosystems Studies Unit (CESU) network.

3.1.6 INTERAGENCY ACQUISITION

An interagency acquisition (IA) is an assistance vehicle by which an agency needing supplies or services (requesting agency) obtains them from another agency. Types of interagency acquisitions may be assisted acquisitions within or outside DoD, direct acquisitions within or outside DoD, in-housework within or outside DoD, or a combination of these types. An assisted acquisition is a type of interagency contracting through which acquisition officials of a DoD or non-DoD agency award a contract or a task or delivery order for the acquisition of supplies or services on behalf of the DoD (requesting agency). A direct acquisition is a type of interagency contract in which DoD orders a supply or service from a government-wide acquisition contract maintained by a non-DoD agency. Accordingly, NAVFAC's local policy and

procedures for Interagency and Intra-Navy Acquisitions are in the Business Process Management System (BPMS) S-17.1.7. This strategy identifies the planned use of interagency acquisitions, as they will also continue to be an important part of the Division's acquisition tools. However, because the use of interagency and intra-Navy acquisitions is limited to specialized scopes/requirements, the EDAS does not specify any metric or goal.

3.1.7 HEADQUARTERS ACQUISITION COMPONENT

In the interest of achieving completeness in the evaluation of the Division's acquisition requirements, this EDAS also identifies areas that receive funding related to program requirements at the NAVFAC HQ level. Most of these requirements are met by agreements and interagency and intra-Navy acquisitions with other federal and state agencies, or by HQ support contracts awarded through NAVFAC. All external contracts or agreements are processed in accordance with NAVFAC policy on Interagency and Intra-Navy acquisitions, BPMS S-17-1-7.

Table 1 - NAVFAC HQ EVP Acquisition Actions

Agreements	FY20 (\$M)	FY21 (\$M)	FY22 (\$M)	FY23 (\$M)	FY24 (\$M)	FY25 (\$M)	Grand Total
Agency for Toxic Substance and Disease Registry (ATSDR) - CL and DoD	\$1.20	\$1.55	\$1.00	\$0.40	\$0.50	\$0.00	\$4.65
Civil Engineers Corps Officer School (CECOS)	\$0.57	\$0.65	\$0.46	\$0.61	\$0.64	\$0.63	\$3.56
Defense and State Memorandum Agreement (DSMOA)	\$9.50	\$4.50	\$13.30	\$4.80	\$12.00	\$4.50	\$48.60
Interstate Technology and Regulatory Council (ITRC) Agreement	\$0.15	\$0.15	\$0.15	\$0.15	\$0.16	\$0.15	\$0.91
Litigation Counsel Agreement	\$0.60	\$0.75	\$0.46	\$0.48	\$0.40	\$0.50	\$3.19
Marine Corps Salary Support Agreement	\$0.71	\$0.70	\$0.70	\$1.00	\$0.70	\$1.20	\$5.01
Naval Sea Systems Command (NAVSEA) Radiological Affairs and Safety Office (RASO)	\$0.00	\$0.26	\$0.32	\$0.26	\$0.26	\$0.26	\$1.36
Naval Surface Warfare Center - Indian Head	\$0.00	\$0.00	\$0.00	\$0.00	\$0.10	\$0.10	\$0.20
Naval Surface Warfare Center - Panama City	\$0.50	\$0.50	\$0.68	\$0.50	\$0.24	\$0.50	\$2.92
Navy and Marine Corps Public Health Command (NMCPHC) Agreement	\$0.93	\$1.10	\$0.82	\$1.17	\$1.20	\$1.10	\$6.32
U.S. Army Corps of Engineers - Munitions Response Technology Transfer	\$0.06	\$0.06	\$0.06	\$0.06	\$0.07	\$0.07	\$0.38
Grand Total	\$14.22	\$10.22	\$17.95	\$9.43	\$16.27	\$9.01	\$77.10

3.1.8 ENVIRONMENTAL ACQUISITION PROCESSES OPTIMIZATION

NAVFAC EV, CON, and Office of Counsel (OOC) established the Environmental Acquisition Process Optimization (EV-APO) Initiative to develop a more efficient process for executing the pre-award phase in environmental basic contracts and TOs. Implemented by a team of subject matter experts from EV, CON, and the OOC, the initiative aimed to produce resources that would result in: 1) consistent practices, 2) reduced cycle time to award, and 3) improved communication and collaboration between EV and CON personnel through clear definition of roles and responsibilities.

The EV-APO Initiative developed resources in forms of guides, references, best practices, templates, and tips for use in the pre-award steps of environmental contracting (both basic contracts and TOs). The products of this initiative are listed below:

Basic Contracts and Task Orders

- 1) Roles and Responsibilities in the Pre-Award Steps of Environmental Contracting
- 2) CPARS Factsheet (new)
- 3) Independent Government Cost Estimate Road Map

Basic Contracts

- 4) EVP Guidance for Completing POAM for IDIQ Contracts (Basic Contract/Non-A-E & A-E)
- 5) EVP Basic Contract Personnel Evaluation Factor
- 6) EVP Basic Contract Corporate Experience Factor
- 7) Environmental Restoration Performance Work Statement Template
- 8) Technical Evaluation Team (TET) Report Guidance & Tips

Task Orders

- 9) EVP TO Performance Work Statement Template
- 10) EVP Non-Cost/Price LPTA Factors for MAC TO
- 11) EVP Non-Cost/Price Trade-Off Factors for MAC TO
- 12) EVP Technical Analysis Best Practices and Tips (new)
- 13) EVP Technical Analysis Pre-/Post- Negotiation Memos for Single Award TO
- 14) EVP Trade-Off TO Evaluation Board Report for MAC TO

All resources can be found on the EVB Share Point webpage for the internal NAVFAC/government use only: <https://flankspeed.sharepoint-mil.us/sites/NAVFACHQEV/SitePages/Environmental-Acquisition-Process-Optimization.aspx>.

In 2025, EV, CON and OOC conducted training webinars for RPMs. The webinars covered contracting terminology, scope writing, cost estimates and task order management.

3.2 HEADQUARTERS REQUIREMENTS

NAVFAC EV has three program divisions:

EV1 is the Environmental Compliance team which consists of Water, Air and Hazardous Waste compliance funded by Commander Navy Installations Command (CNIC) region and activity reimbursable funds.

EV2/EV5 is Environmental Planning and Conservation including Natural Terrestrial and Marine Resources, Cultural Resources and NEPA Teams funded by CNIC region and activity reimbursable funds.

EV3 is the Environmental Restoration products and services funded by ER,N (Installation Restoration Program and Munitions Response Program) and reimbursables (including BRAC funds).

Requirements are based on the Program Objective Memorandum (POM) controls, while BRAC requirements were established via discussions with BRAC Program Management Office. Reimbursable funds are based on historical data, the EPR database, and discussion with the regions and clients.

Table 2- Summary of FY 24 -27 Requirements

TOTAL SUMMARY OF REQUIREMENTS for LANT, PAC, EXWC (FY24- FY27)					
PROGRAMS	2024	2025	2026	2027	Total FY 2024-27
	\$ M	\$ M	\$ M	\$ M	\$ M
COMPLIANCE AND CONSERVATION					
COMPLIANCE (EV-1)	144	121	129	140	535
PLANNING AND CONSERVATION (EV-2 / EV-5)	0	0	0	0	
Natural Terrestrial and Marine Resources	94	138	209	144	585
Cultural Resources	14	16	74	33	137
NEPA/TAP	38	84	40	48	210
OTHER COMPLIANCE AND CONSERVATION REQUIREMENTS	162	100	88	92	441
TOTAL COMPLIANCE AND CONSERVATION	452	459	540	457	1,909
RESTORATION (EV-3)					
ER,N TOTAL					
ER,N Studies	188	148	155	120	611
ER,N Cleanup	73	106	109	197	484
ER,N RAO/LTM	61	69	70	104	303
BRAC TOTAL	0	0	0	0	
BRAC Studies	27	28	24	22	101
BRAC Cleanup	62	30	26	54	172
BRAC RAO/LTM	71	17	28	13	128
OTHER RESTORATION REQUIREMENTS	32	8	8	9	58
TOTAL RESTORATION	512	406	420	519	1,857
TOTAL REQUIREMENTS	965	865	960	975	3,765

4 ACQUISITION IMPLEMENTATION

4.1 EXISTING CONTRACTS

Overall, NAVFAC EV uses diverse contract actions in alignment with its strategic acquisition focus areas. Enclosure A.1 lists the existing contracts with the remaining capacity as of May 2025.

Figures 2 and 3 depict the remaining capacity (\$3.7B) of all existing EV contracts as of May 2025.

The percentages used, and the remaining capacity are:

- 30% (\$2.5B) SB and 57% (\$1.2B) large/unrestricted business (UB),
- 17% (\$1.6B) MAC and 53% (\$2.2B) single award (SA); and,
- 53% (\$1.3B) Cost-Plus (CP), 35% (\$2.1B) FP, and 18% (\$292M) hybrid (CP and FP)

The utilization of most contracts is in the range of 17% to 57%.

The utilization of the SB contracts has decreased from 53% to 30% and the large/unrestricted business utilization has increased from 48% to 57% when compared to the use from FY23-FY24.

The utilization of MACs has decreased from 53% to 17% and the SA utilization has slightly increased from 51% to 53% when compared to the use from FY23-FY24.

The utilization of CP has slightly decreased from 54% to 53%, FP decreased from 46% to 35% and hybrids have increased from 16% to 18% when compared to the use from FY23-FY24

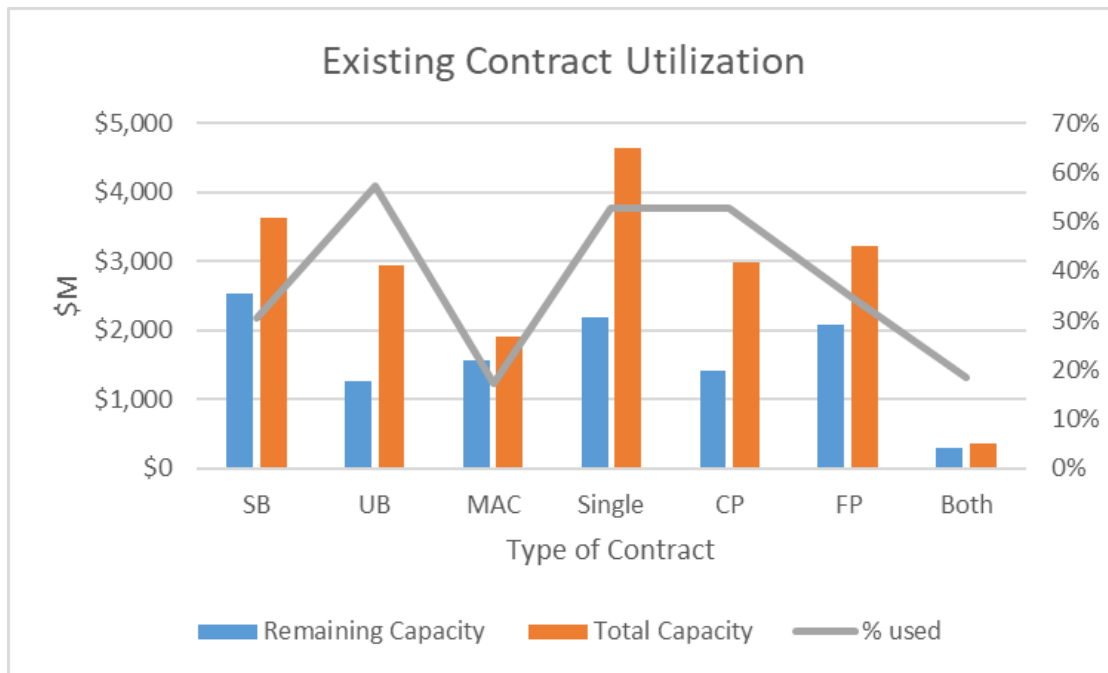


Figure 7- Existing Contract Utilization

4.2 PROPOSED CONTRACT ACTIONS

When assessing and putting in place the 3-year contract action planning, EV considers the following factors:

- Requirements for meeting the core mission of EVP, including inflation
- Requirements for meeting other reimbursable programs/projects that are relevant to the EVP mission, such as from U.S. Marines Corps Installations, BRAC, Military Construction projects, Radiological Affairs Support Office and others
- Supporting MILCON efforts located within environmentally impacted areas.
- Requirements from emerging issues, such as chemicals of emerging interest [per- and poly-fluorinated alkyl substances (PFAS), radiological and 1,4-dioxane], replacing and disposing legacy aqueous foam film foaming (AFFF) agent, eliminating direct exposure of select PFAS compounds in on- and off-installation drinking water supplies, CERCLA responses of PFAS on and off base, and mitigating risks from vapor intrusion.
- Future shipyard modernization projects and the need for large NEPA IDIQ contracts
- Compliance and Conservation Requirements primarily due to the drinking water contamination at Red Hill, Joint Base Pearl Harbor-Hickam (JBPHH)
- Training efforts for the Oil Spill Response Program (OSRP)

The 2022 National Defense Authorization Act (NDAA) was enacted on 27 December 2021 and included a requirement in Section 341 to complete all PA/SI testing within 2 years of the FY22 NDAA enactment. Consequently, OSD has set a goal of completion of all PA/SIs by the end of FY23. Numerous unplanned

actions have been implemented and will continue to be implemented through contract actions. The chemicals of emerging interest also affect how DON complies with the Safe Drinking Water Act and Toxic Substances Control Act. Since FY18, the DON Environmental Restoration Program (Active) has received congressional appropriation plus-ups. Plus-ups include the following: FY18 (\$80M), FY19 (\$36M), FY20 (\$49M) FY21 (\$85M), FY 22 (\$91M), FY 23 (40M) and FY 25 (\$75M).

Based on the factors above, the EDAS considers the following in the planning of the contract actions:

- 18 to 24-Month planning timeframe (pre-award) for major contract actions such as single and multiple award CLEAN contracts or RACs
- Increasing capacity of new contract actions and existing major contract actions through J&A (least preferable)
- Leveraging contract actions across AORs through continuous and periodic discussions between EVP and CON
- Use of new software systems of Enterprise Resource Planning (ERP) and e-Productivity Software (EPS).
- Decreased workforce

Between FY25 through FY27, NAVFAC Atlantic plans to award 55 new basic contracts with a value of \$1.5B. Based on an evaluation of the existing contract expiration dates, remaining capacity, contract scope, and geographic limitations, as well as the imminent emergent/evolving environmental issues throughout the AOR, the proposed new contracts will satisfy all upcoming workload requirements. LANT plans to award three (3) multiple awards, 52 single awards, 45 small business, four (4) unrestricted, 45 fixed price and ten (10) cost plus contracts.

Between FY25 through FY27, NAVFAC Pacific plans to award 96 new basic contracts with a value of \$4.9B. Based on an evaluation of the existing contract expiration dates, remaining capacity, contract scope, and geographic limitations, as well as the imminent emergent/evolving environmental issues throughout the AOR, the proposed new contracts will satisfy all upcoming workload requirements. PAC will award 13 multiple awards, 103 single awards, 91 small business, 16 unrestricted, 100 fixed price and four (4) cost plus contracts.

Between FY25 through FY27, NAVFAC EXWC plans to award 63 new basic contracts comprised of one large \$100M IDIQ and 62 small contract awards of <\$1M each, with a total capacity of \$137M. Based on an evaluation of the existing contract expiration dates, remaining capacity, contract scope, and geographic limitations, as well as the imminent emerging/evolving environmental issues, the proposed new contracts will satisfy all upcoming workload requirements. These contracts will all be single award. The smaller <\$1M contracts will go to a mix of small and unrestricted businesses, including academia, to perform research development testing and evaluations. EXWC anticipates awarding 60% as fixed price contract awards between FY25 to FY27.

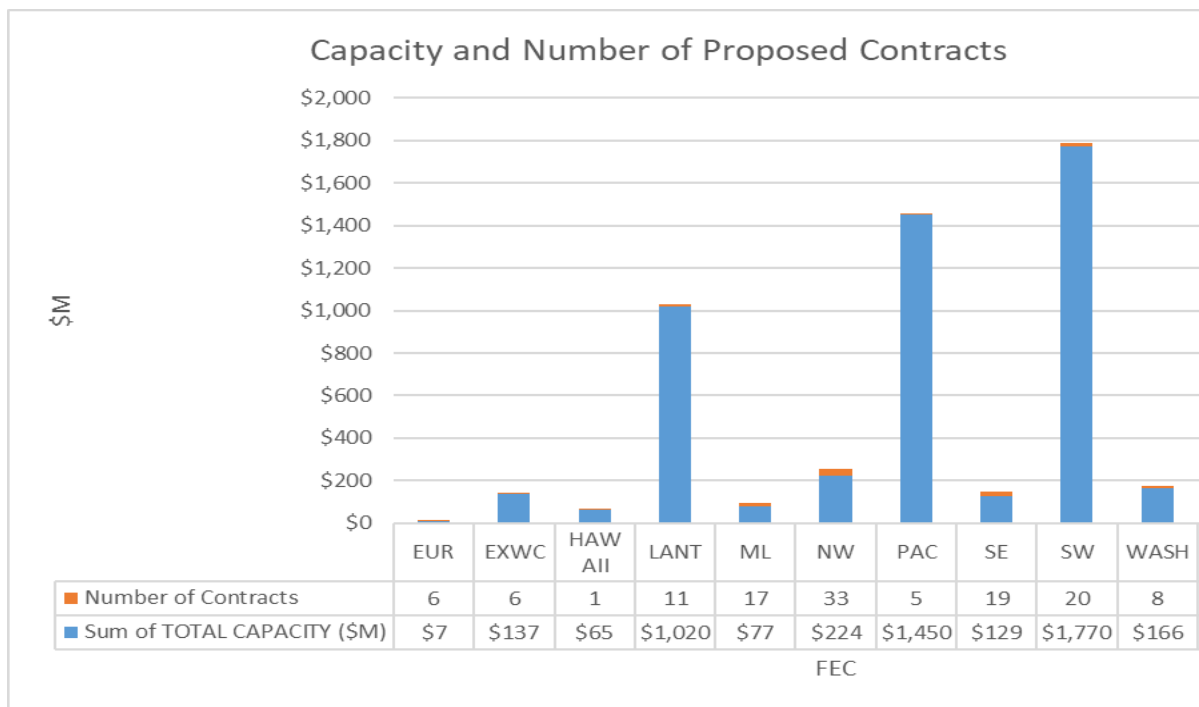


Figure 8- Capacity and Number of Proposed Contracts

Enclosure A.2 shows the complete list of NAVFAC's EVP proposed contract actions between FY25 and FY27. In FY25-27, the NAVFAC EDAS projects 10 large-value awards of \$100M or greater, 18 medium-value awards of \$50M-\$100M, and 96 small-value awards of \$50M or less.

Table 3-Proposed Major Upcoming Contracts

FEC	A/E? (YES/NO)	CONTRACT TITLE	CP, FP, or BOTH	SB or UB	SINGLE or MAC	CONTRACT DURATION (Yrs)	TOTAL CAPACITY (\$M)	AWARD DATE
PAC	YES	CLEAN VII	CP	UB	Single	5	980	FY27 Q1
LANT	YES	CLEAN	CP	SB	Single	5	480	FY26 Q2
LANT	YES	CLEAN	CP	UB	Single	5	400	FY27 Q3
PAC	NO	SB RAC VI	CP	SB	Single	5	300	FY27 Q2
SW	YES	CLEAN V	CP	UB	Single	8	240	FY25 Q4
LANT	YES	Petroleum and Waste Compliance	FP	UB	Single	5	150	FY27 Q1
SW	NO	Iw/Ow (Services)	FP	UB	Single	8	150	FY29 Q3
EXWC	YES	EXWC EV/32: Environmental Services Contract	BOTH	UB	Single	5	100	FY27 Q2
SW	NO	EMAC	FP	SB	MAC	5	100	FY27 Q1
SW	YES	Compliance	FP	SB	Single	5	100	FY26 Q1
SW	NO	Habitat Invasive Species Services (HISS)	FP	SB	Single	8	99	FY32 Q2
SW	YES	Stormwater	FP	SB	Single	5	99	FY27 Q2
SW	YES	TAP	FP	SB	Single	5	99	FY28 Q3
SW	YES	CERCLA/RCRA	FP	SB	Single	5	99	FY28 Q4
LANT	NO	RAC	CP	SB	Single	5	95	FY26 Q2
SW	NO	Range Sustainment	FP	SB	MAC	8	95	FY30 Q4
SW	NO	Cultural Resources	FP	SB	MAC	8	80	FY25 Q3
LANT	YES	Marine Species Monitoring IDIQ	FP	SB	Single	5	75	FY25 Q4
PAC	NO	NR MAC III	FP	SB	MAC	7	70	FY27 Q3
PAC	NO	CR MAC III	FP	SB	MAC	7	70	FY26 Q3
PAC	NO	MR MAC I	FP	SB	MAC	7	70	FY27 Q2
HAWAII	NO	Hazardous Waste Management Services	FP	UB	Single	5	65	FY25 Q1
SW	YES	NEPA Single Award	FP	UB	Single	5	55	FY25 Q4
NW	NO	EIS	FP	SB	Single	2	50	FY26 Q2

Table 4-Proposed Contract Action - By Approach

By Contract Approach	# Proposed Contract Action	\$M
UB, CP, SA	2	\$ 1,220
UB, FP, SA	11	\$ 666
UB, Hybrid, SA	1	\$ 100
UB, FP, MAC	2	\$ 244
SB, CP, SA	3	\$ 875
SB, CP, MAC	0	\$ 0
SB, FP, SA	88	\$ 1,153
SB, FP, MAC	9	\$ 713
SB, Hybrid, SA	2	\$ 24
CA, FP	32	\$ 99
Total	126	\$ 5,043

Smaller contracts will generally focus on regional requirements of various component commands and involve local small businesses. All contracts will have capabilities that can serve the entire NAVFAC AOR, and many will be utilized across components.

Table 4 displays planned contract actions by various approaches. As shown, EV plans to use a wide range of contract mechanisms to execute its mission requirements; the top three mechanisms include cost-reimbursable single award for large businesses, fixed price single award for small businesses, and fixed price multiple award for small

businesses.

Figures 10 – 15 show the proposed contracts for LANT and PAC for fixed price and cost-plus contracts. The proposed contracts are shown for each department within ERN, Compliance and BRAC. EXWC is not shown on these figures due to their limited contracts. **Figure 16** shows the proposed contracts for EXWC for cost plus, fixed price contracts for compliance work.

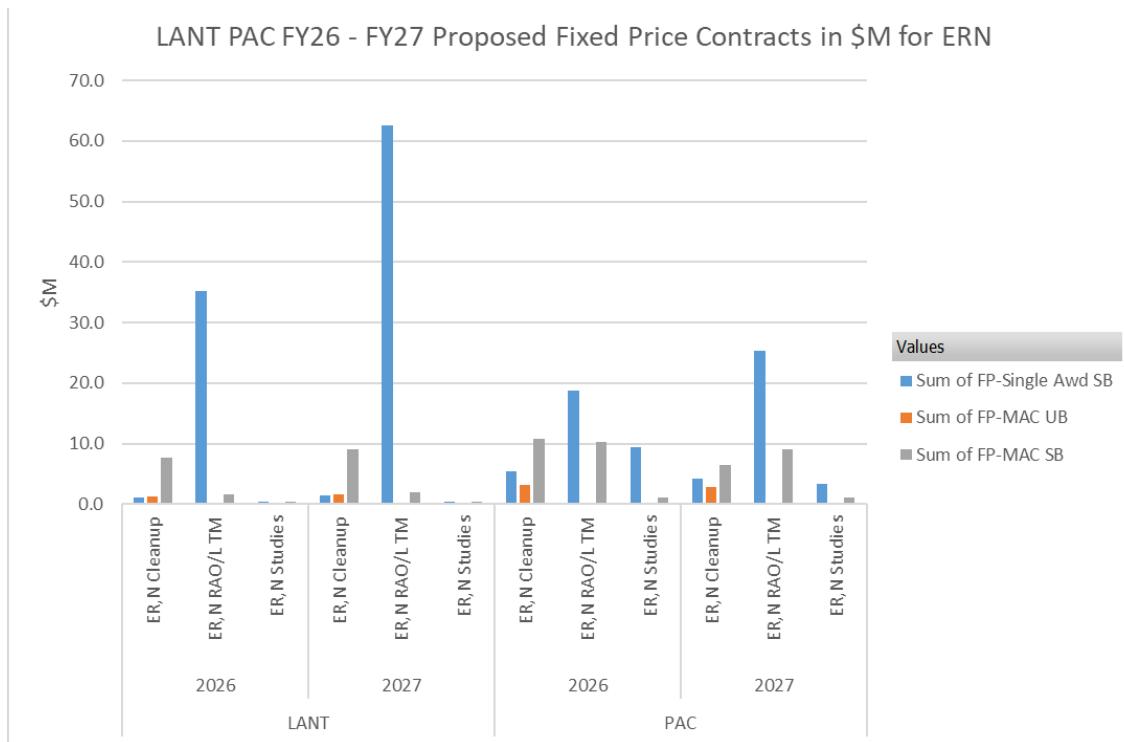


Figure 9- LANT PAC FY26-FY27 Proposed Fixed Price Contracts in \$M for ERN

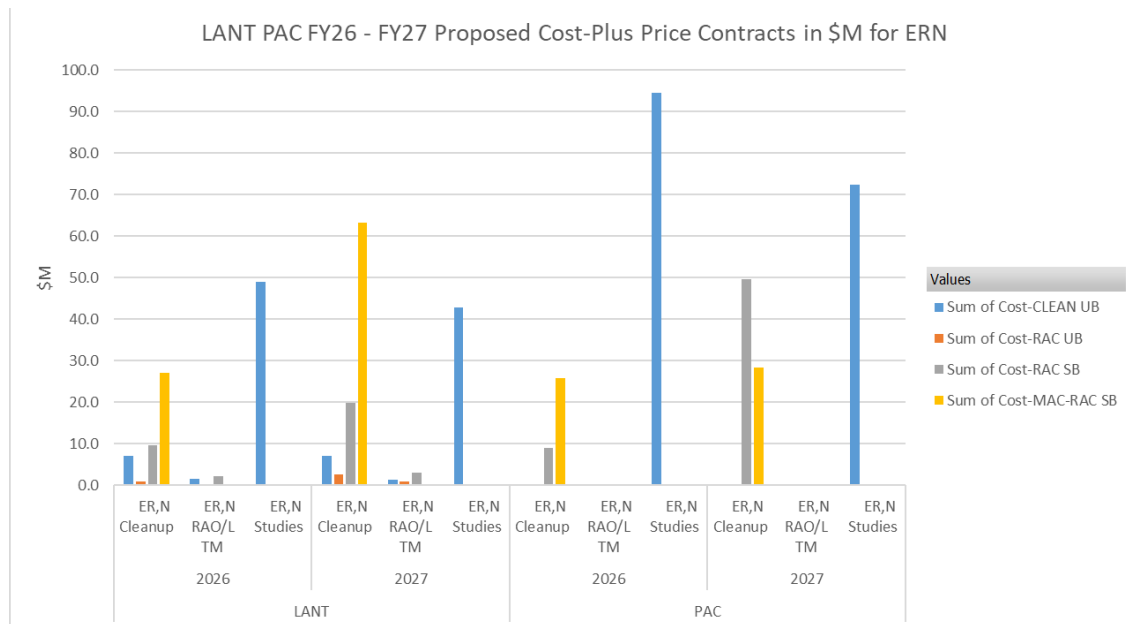


Figure 10-LANT PAC FY26 - FY27 Proposed Cost-Plus Contracts in \$M ERN

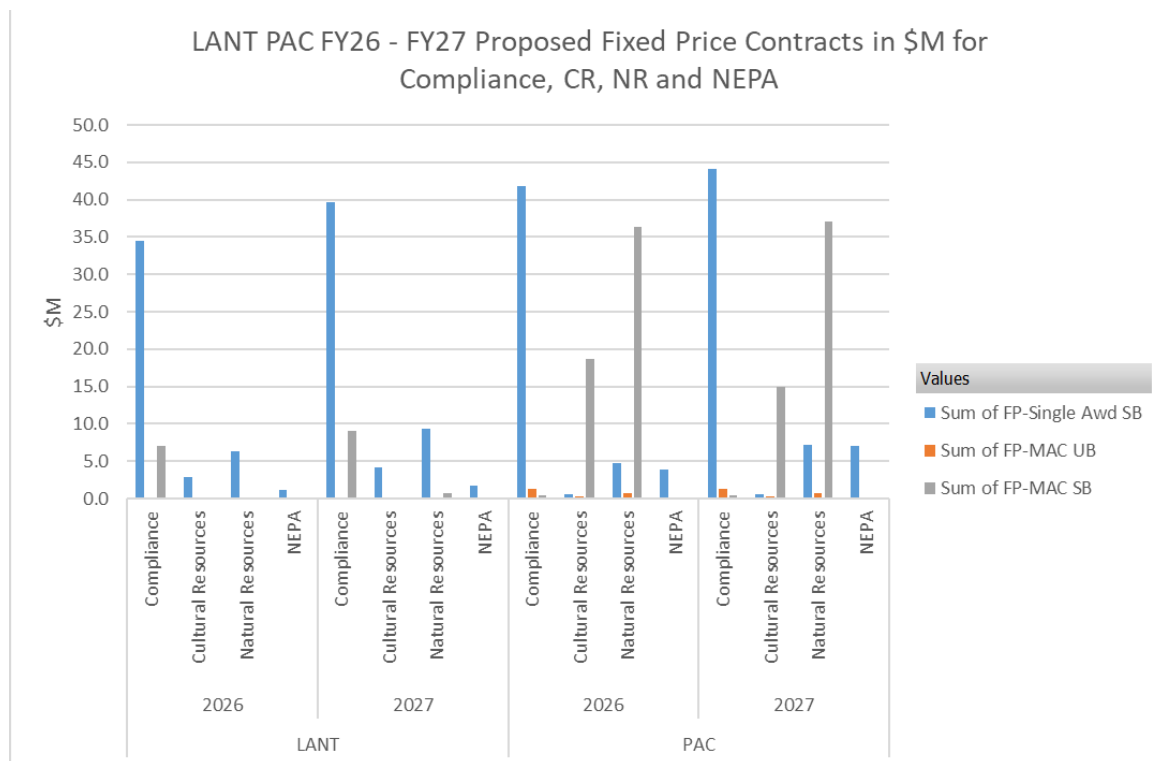


Figure 11- LANT PAC FY26 - FY27 Proposed Fixed Price in \$M for Compliance, CR, NR and NEPA

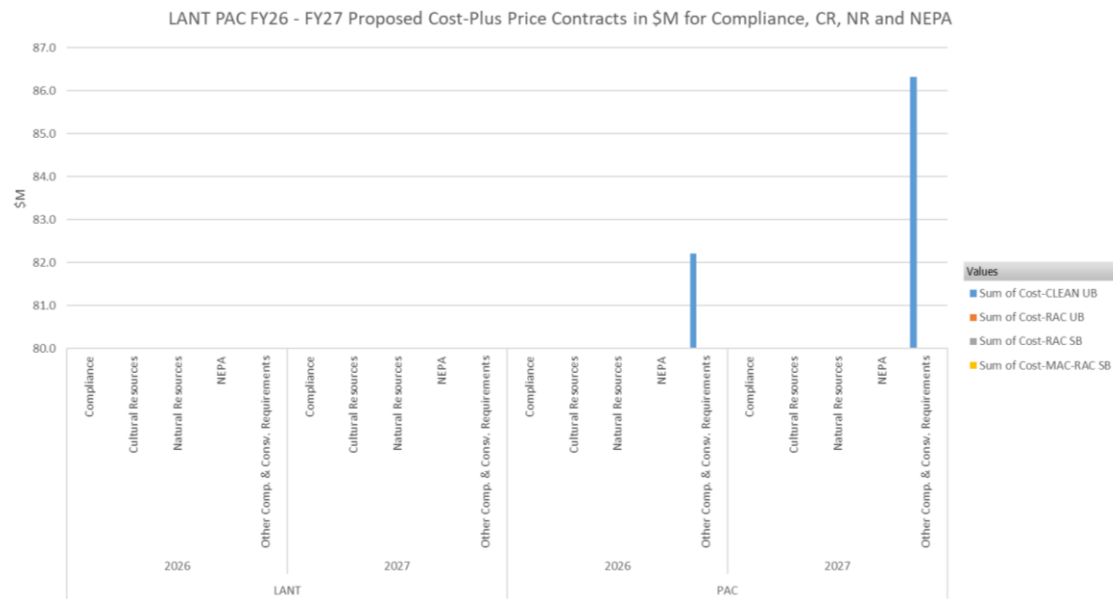


Figure 12- LANT PAC FY26 - FY27 Proposed Cost Plus Price in \$M for Compliance, CR, NR and NEPA

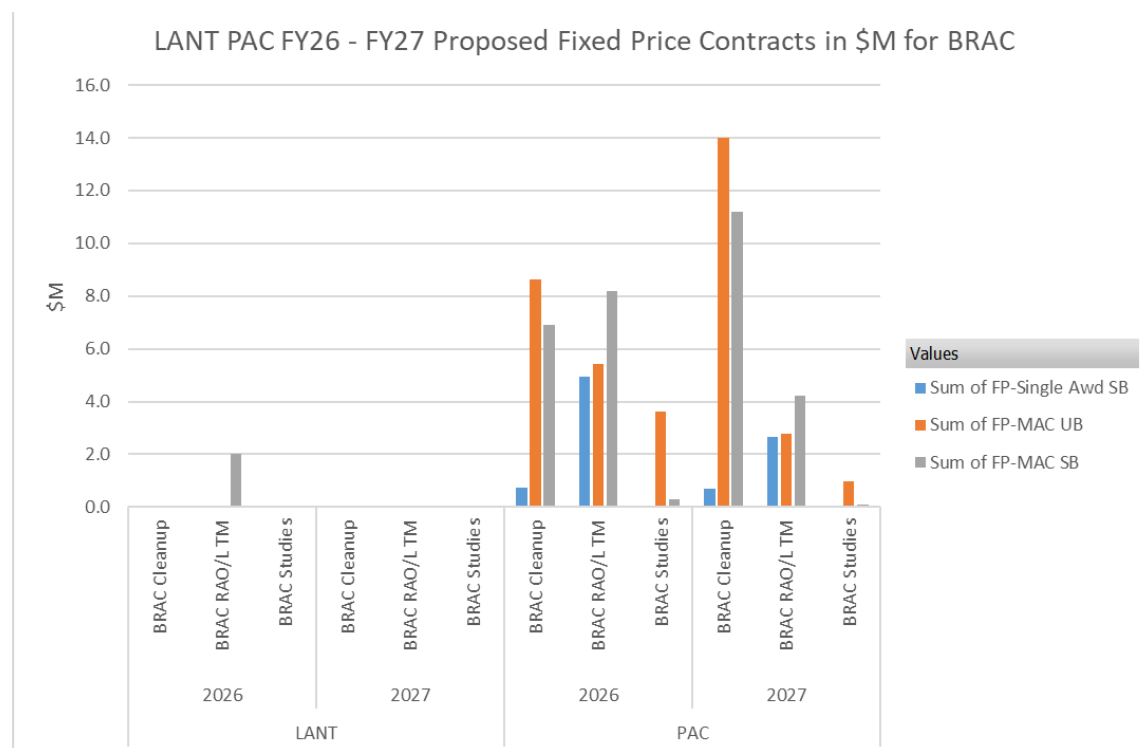


Figure 13-LANT PAC FY26 -FY27 Proposed Fixed Price Contracts in \$M for BRAC

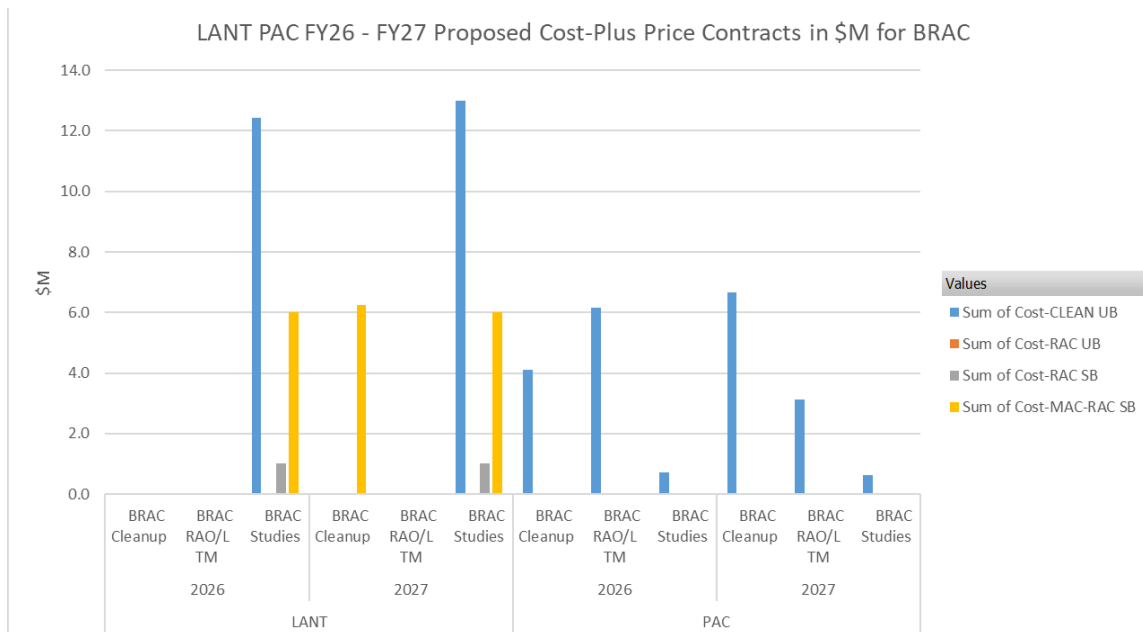


Figure 14- LANT PAC FY26 -FY27 Proposed Cost-Plus Contracts in \$M for BRAC

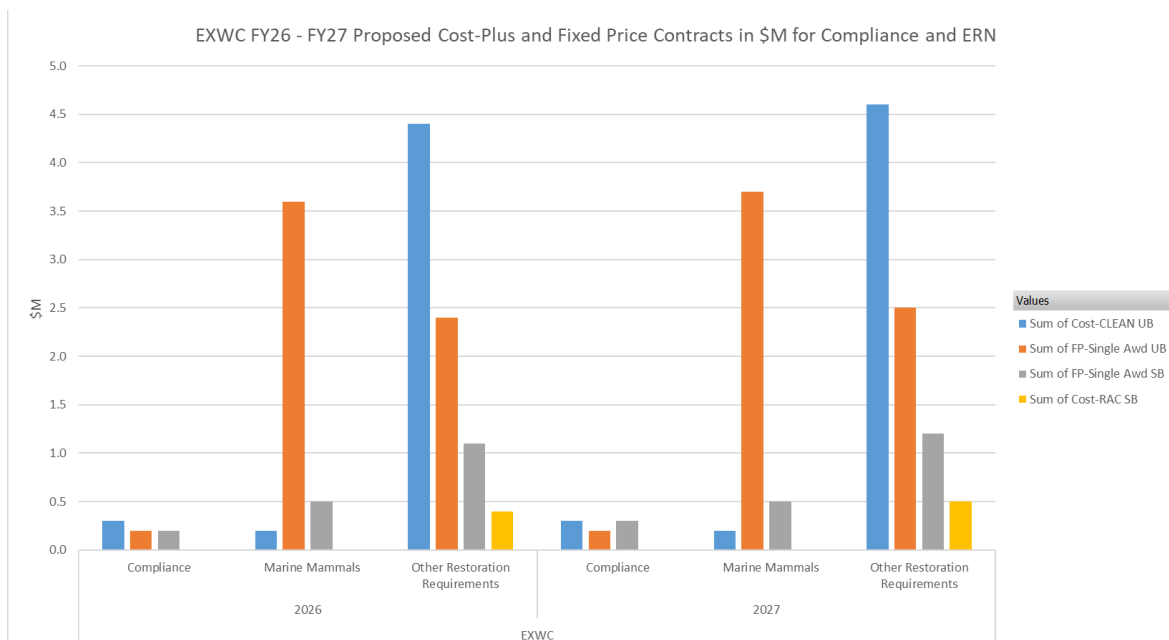


Figure 15- EXWC FY26 - FY27 Proposed Cost-Plus and Fixed Price in \$M for Compliance and ERN

4.3 BUSINESS ARRANGEMENT

A complete discussion of each proposed action within this division strategy is detailed in the enclosed Echelon III component strategies (Enclosures B, C, and D). The following is a summary of the major contracts used within EVP.

- CLEAN contracts are A-E contracts awarded under the Brooks Act, in accordance with Part 36 of the FAR. The CLEAN contracts are environmental engineering services, cost plus award fee (CPAF), indefinite delivery/indefinite quantity (ID/IQ) contracts. The scope of the CLEAN includes site investigations and studies, designs, interim remedial actions and other environmental services that support EV3 requirements for the Environmental Restoration Program (e.g., ER,N and BRAC programs). These contracts have a base year and four option years.
- RACs are CPAF, ID/IQ contracts awarded under competitive procedures in accordance with Part 15 of the FAR. RACs are awarded to conduct environmental cleanup and remedial action at identified hazardous waste sites. These contracts have a base year and four option years.
- MACs support environmental restoration and operational range program efforts, cultural resources and natural resources. For example, several MACs are planned to support restoration construction, operation of remedial systems, long-term monitoring and maintenance at IRP or MRP sites, radiological remediation, natural resources and sustainment activities at operational ranges. These contracts include both unrestricted and SB MACs. They include FFP and hybrid contracts (FFP and cost-plus fixed fee [CPFF]).
- The Tactical Training Theater Assessment and Planning (TAP) program contract is used by Compliance Program (EV1) managers for active range planning, assessment, and sustainability. It is a single award, FFP, ID/IQ, A-E services contract vehicle that generally has one base year and four option years.
- Environmental Science and Engineering Contract (ESEC). NAVFAC EXWC provides worldwide innovative and specialized support services for environmental restoration and compliance throughout the Navy and Marine Corps. A performance-based, ID/IQ cost plus award fee contract vehicle is used for these purposes. The ESEC provides support in the areas of program execution; research, development, testing, and evaluation (RDT&E) of innovative environmental technologies; implementation of innovative environmental technologies, optimized strategies and techniques; and technical consultation. Broad Agency Announcement (BAA) contracts are available through NAVFAC EXWC for innovative technologies and methodologies that are ready for field demonstration in the areas of environmental restoration, compliance, and pollution prevention services. These are FFP and CPFF contracts that are used in support of RDT&E projects. The mechanism through which BAA contracts are funded is dependent on DoD approval of RDT&E proposals or availability of other funding sources. Funding is based on whether there is a need for the technology proposed and is assigned to the firm proposing the effort.
- Cooperative Agreements (CAs) are agreements in which the Federal Government provides funding or a service of value authorized by public statute and the government plays a substantial role. CAs are primarily solicited through Grants.gov or through the Cooperative Ecosystems Studies Unit (CESU) network.

- Other Services Contracts. NAVFAC has several nationwide FP (SB or unrestricted contracts) available to handle compliance, environmental planning and natural and cultural resource program issues. These contracts address issues related to air, water, and hazardous waste/hazardous materials, sustainability services for Military Training Range Complex Assets, and preparation of NEPA documentation. These A-E services contracts are single ID/IQ awards with one base year and up to four option years. A few EV1 and EV2 contract examples are: 1) Multimedia Environmental Compliance Engineering Support (single award, large business, FP, ID/IQ); 2) Environmental Planning and Engineering Service for NEPA; and 3) Multimedia Compliance contracts.

4.4 Risks

Certain risk factors may affect efforts to achieve balance and diversification in the program Command-wide. This EDAS, in large part, is designed to help manage such risk within the program, specifically cost, performance, and schedule risk. Several critical areas of concern include the following:

- Delayed appropriations of ER,N funding creates programmatic stress on awarding contracts. NAVFAC has received the entire FY funding between March and June. The uncertainty of the arrival of the funding creates a hardship to execute the entire budget within three to five months.
- Project requirements have high levels of uncertainty, while many other projects can be well defined. The availability of both cost and FP contract vehicles is critical to meet the large range of project uncertainties. Likewise, the application of PBC strategies serve to balance cost and risk to the Government. The three risk factors below play a significant role in the Echelon III Command's acquisition strategies:
 - **Cost** risk exists with uncertainties that may not or cannot be controlled.
 - **Performance** risk exists when the contractors fail or have difficulty completing the objective of the project.
 - **Schedule** risk exists when the contractors fail to meet the milestones or schedules of a project.
- The number of firms involved in NAVFAC environmental restoration/remediation is relatively small when compared to other industry groups. Unforeseen risks including bankruptcies and poor joint venture partnerships within these firms will impact cost, performance and schedule risks. This strategy will help mitigate the risks and meet the NAVFAC's mission, goals, and objectives.
- NAVFAC HI has requested a higher capacity to the CLEAN to support the increased environmental support required for the Red Hill program. However, the increased environmental work has created concerns with the capacity and the limited contractor resources. This significant level of non-ER,N funded activity (represented as "Other Compliance and Conservation Requirements" in Table 2) is covered under NAVFAC PAC CLEAN and SBRAC contracts through FY27.

4.5 COMPETITION

NAVFAC promotes the use of full and open competition (unrestricted to the small and large businesses) and small business set-asides for all solicitations under the EVP. As required by the Federal Acquisition Regulations (FAR) 19.201(d) (10), new procurements are initially evaluated for potential award under the 8(a) small business program or are evaluated for potential to set-aside for SB. The Echelon III EDAS (Enclosures B, C, and D) discusses the requirements for achieving competition in the individual contract actions.

4.6 METRICS

The goal of the EDAS is to continually match the type of work to be performed with the most cost- effective and efficient type of contractual vehicles to meet the mission of the Environmental Programs.

The EDAS will continue to focus on the development of a balanced and diversified contracting approach to meet Command-wide program requirements. A wide variety of contracts will be procured in accordance with the FAR Part 6 [Competition Requirements], including Part 15 [Contracting by Negotiating], Part 36 [Construction and Architect-Engineer Contracts], and Part 37 [Services Contracting] as applicable to each procurement. The intent of this focus is to increase NAVFAC's acquisition options and flexibility, minimize our risk exposure, and meet the political and legislative contracting mandates. Most importantly, this strategy strives to make the best contractual solutions available to meet the full range of our corporate and client needs. Below is a summary of the metrics associated with this strategy.

4.6.1 APPROPRIATE USE OF SB CONTRACTS

Objective: To further SB contracting initiatives within the Command to balance and diversify the contracting toolbox. To provide greater flexibility and alternatives to help achieve best value and subsequently reduce risk exposure. The NAVFAC EVP SB metric for FY25-27 EDAS is 37%, following the lead of NAVFAC's Office of Small Business Programs.

Table 5- NAVFAC EVP SB Planned Goals for FY24-27

NAVFAC CONTRACT ACTIONS	FY 2024		FY 2025		FY 2026		FY 2027		SB Goal
	PLAN		PLAN		PLAN		PLAN		
	\$ M	%	\$ M	%	\$ M	%	\$ M	%	
SMALL BUSINESS	369	40%	372	45%	376	45%	510	56%	37%
UNRESTRICTED BUSINESS	558	60%	450	55%	468	55%	403	44%	
TOTAL	\$926		\$822		\$844		\$913		

From FY24 to FY27, NAVFAC EV will plan to meet or exceed the SB goals. In FY 27, the SB contracting is expected to increase as the ER,N program matures and moves from investigation work to remediation work.

Tables 6 and 7 illustrates the performance in meeting the FY 22-23 EDAS SB goal of 37%

Table 6- FY22 Planned and Actual SBC Metric

	LANT				PAC				EXWC			NAVFAC			
NAVFAC CONTRACT ACTIONS	FY 2022				FY 2022				FY 2022			FY 2022			
	PLAN		Actual		PLAN		Actual		PLAN	Actual		PLAN		Actual	
	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	\$ M	%	\$ M	%	\$ M	%
SMALL BUSINESS	\$135	42%	\$135	27%	\$221	49%	\$232	52%	\$9	\$4	17%	\$365	45%	\$371	38%
UNRESTRICTED BUSINESS	\$189	58%	\$368	73%	\$234	51%	\$218	48%	\$16	\$21	83%	\$439	55%	\$607	62%
TOTAL	\$324		\$503		\$456		\$450		\$24	\$25		\$804		\$978	

Table 7- FY23 Planned and Actual SBC Metric

NAVFAC CONTRACT ACTIONS	LANT				PAC				EXWC				NAVFAC			
	FY 2023				FY 2023				FY 2023				FY 2023			
	PLAN		Actual		PLAN		Actual		PLAN		Actual		PLAN		Actual	
	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%
SMALL BUSINESS	\$165	50%	\$203	46%	\$318	49%	\$161	31%	\$7	27%	\$5	30%	\$490	49%	\$368	38%
UNRESTRICTED BUSINESS	\$166	50%	\$237	54%	\$333	51%	\$362	69%	\$18	73%	\$11	70%	\$518	51%	\$610	62%
TOTAL	\$331		\$440		\$651		\$523		\$25		\$16		\$1,007		\$979	

NAVFAC met the SB goal of 37%, even though LANT and PAC did not in FY22 and FY23 respectively. EXWC is not calculated in the SB metric because their specialized work in RDT&E uses more unrestricted contracts, which includes contracts to academia. In FY22, LANT used more of the UR CLEAN to meet the NDAA requirement to complete all PFAS site investigations by December 2023. In FY 23, the Red Hill cleanup efforts used PAC's UR CLEAN to investigate the PFAS and petroleum sites.

Figure 10 illustrates the NAVFAC EVP SB metric performance in FY22 and FY23 and **Figure 11** illustrates the NAVFAC EV SB planned metric performance in FY24 to FY27. EXWC SB performance has been driven primarily using the Broad Agency Announcement (BAA) SB single award contracts with a range value of \$20K to \$4M. Therefore, at its optimum performance level, EXWC SB goal achievements have been consistently below 20% and are not shown on the figure.

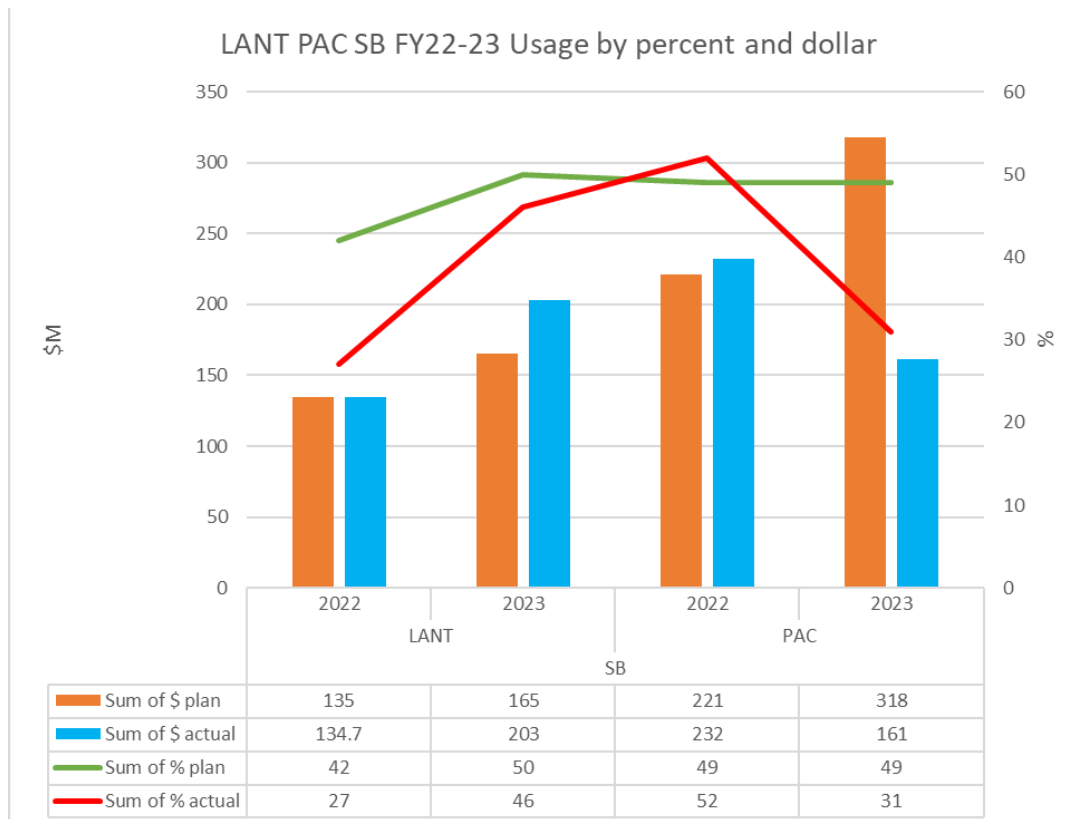


Figure 16 - LANT PAC SB FY22-23 Usage by Percent and Dollar

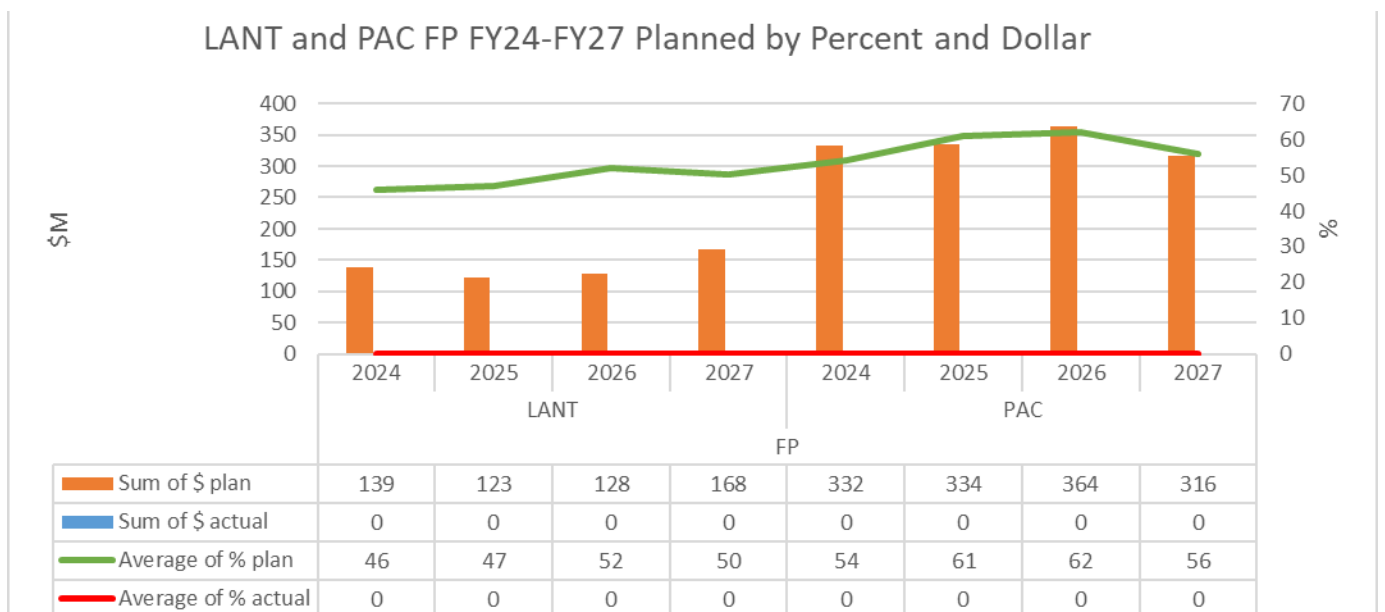


Figure 17 - LANT PAC FB FY24 -FY27 Planned by Percent and Dollar

4.6.2 USE OF FIXED PRICE CONTRACTS VERSUS COST-REIMBURSEMENT TYPE CONTRACTS

Objective: To identify opportunities to expand the use of FP contracts. The maturity of the program creates a greater opportunity to expand the use of FP contract vehicles. A FP contract with a well-defined scope increases the risks onto the contractors. Environmental remediation is known to have high uncertainties in the field. Utilizing FP contracts in environmental remediation can provide great savings and reductions of risk to the Government. The NAVFAC EDAS FP metric is ensuring a proper balance of FP and cost-plus contract vehicles. The goal for fixed price contracting is 60%.

Tables 8 and 9 and Figures 12 provide the EDAS planned and actual FP metric. In FY22, EXWC met the FP goal, but LANT and PAC did not. In FY23, LANT, PAC and EXWC met the FP metric. Historically, EXWC has relied on cost-reimbursable contracts (~70% of requirements) with the uncertainties and risks associated with the specialized scopes, such as rapid/emergency responses, innovative technology evaluation/transfer for emerging issues/chemicals, and focused project technical reviews.

Table 8- FY 22 Planned and Actual FPC Performance

NAVFAC CONTRACT ACTIONS	LANT				PAC				EXWC				NAVFAC			
	FY 2022				FY 2022				FY 2022				FY 2022			
	PLAN		Actual		PLAN		Actual		PLAN		Actual		PLAN		Actual	
	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%
COST	190	59%	239	47%	225	49%	232	52%	12	50%	10	38%	427	53%	481	49%
FIXED-PRICE	133	41%	264	53%	230	51%	218	48%	12	50%	16	62%	375	47%	498	51%
TOTAL	323		503		456		450		24		25		803		978	

Table 9- FY 23 Planned and Actual FPC Performance

NAVFAC CONTRACT ACTIONS	LANT				PAC				EXWC				NAVFAC			
	FY 2023				FY 2023				FY 2023				FY 2023			
	PLAN		Actual		PLAN		Actual		PLAN		Actual		PLAN		Actual	
	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%
COST	\$155	47%	\$169	38%	\$260	40%	\$209	40%	\$9	34%	\$5	27%	\$423	42%	\$382	39%
FIXED-PRICE	\$177	53%	\$270	62%	\$392	60%	\$314	60%	\$16	66%	\$11	68%	\$585	58%	\$595	61%
TOTAL	\$332		\$439		\$651		\$523		\$25		\$16		\$1,008		\$978	

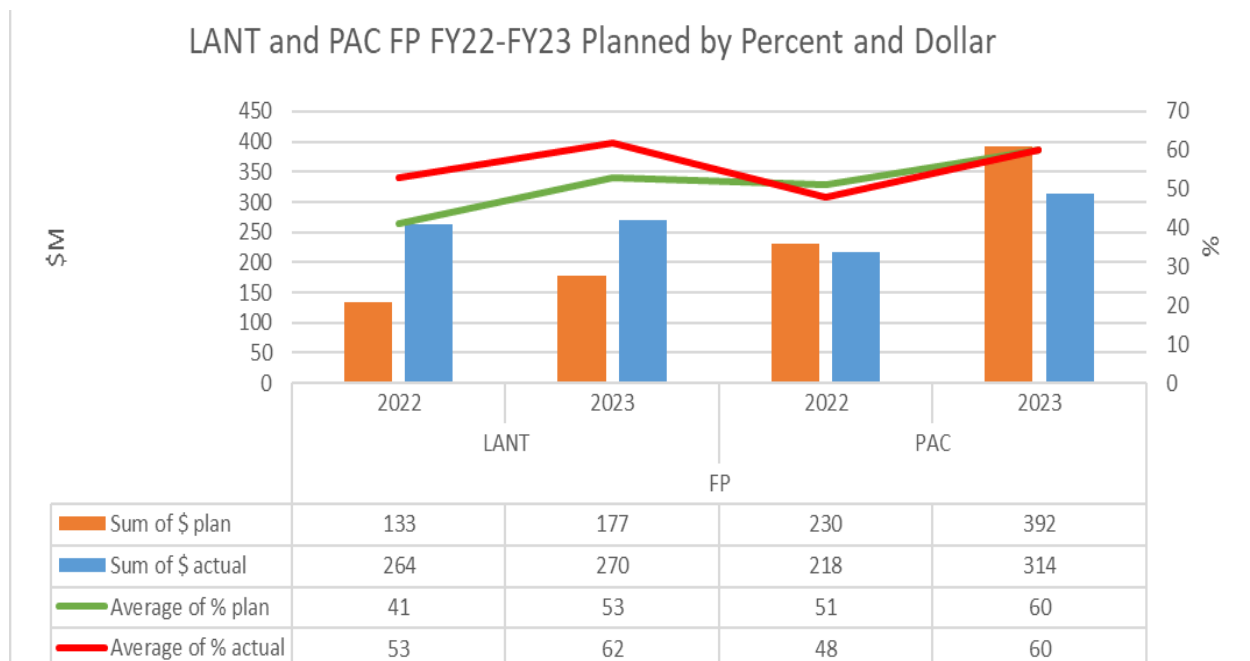


Figure 18- Total LANT PAC EXWC (LPE) FP Percentage

Table 10 and Figure 13 show NAVFAC EV projects to meet the FP metric of 60% in FY 24-27. Fixed Price contracts are planned for FY24 – FY27 with a total value of \$2B. However, the use of the CP contracts are higher in FY22 – FY23 to meet the PFAS investigation and study requirements.

Table 10- FY 24-27 Planned FPC Performance

NAVFAC CONTRACT ACTIONS	FY 2024		FY 2025		FY 2026		FY 2027		FB Goal
	PLAN		PLAN		PLAN		PLAN		60%
	\$ M		%		\$ M		%		
COST	447	48%	357	43%	345	41%	420	46%	
FIXED	480	52%	465	57%	500	59%	493	54%	
TOTAL	926.414		822.261		844.257		913.099		

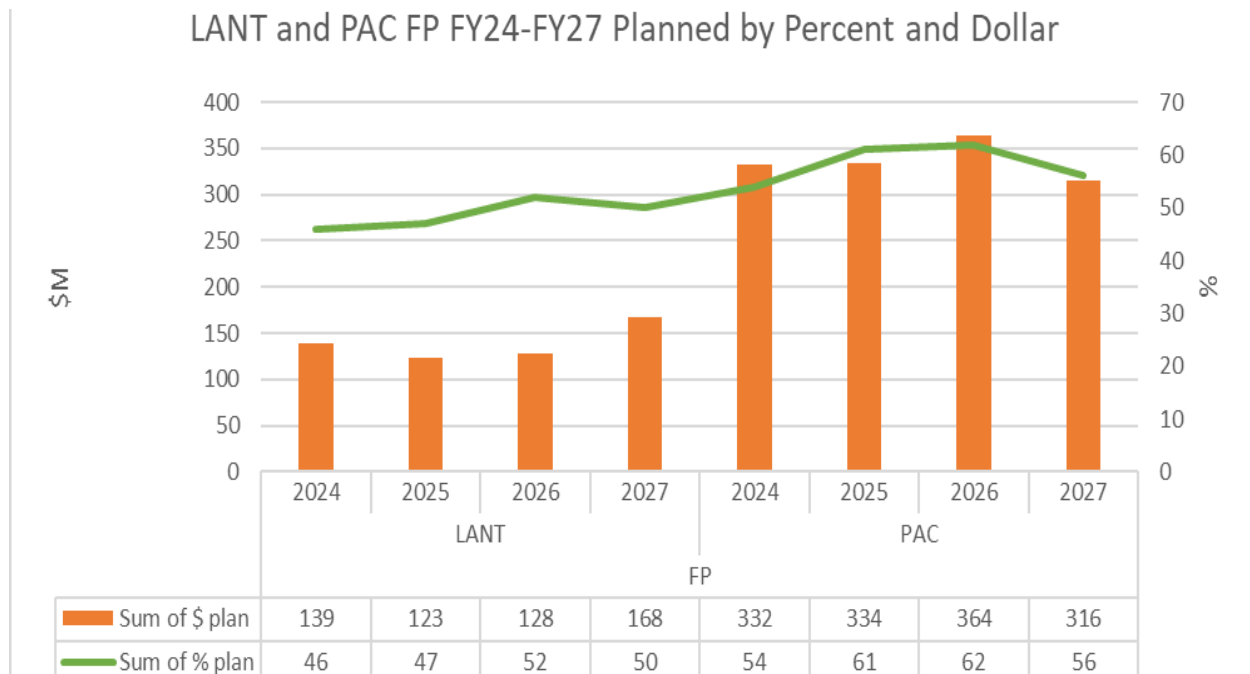


Figure 19- LANT and PAC FP FY24-FY27 Planned by Percent and Dollar

4.6.3 APPROPRIATE USE OF MACS

Objective: To continue to promote an environment of competition at the basic contract and task order level with a goal of 25% of new requirements on MACs. MACs are used as sites mature, and uncertainties decrease.

Tables 11 and 12 and **Figures 13** illustrate NAVFAC EV's performance in achieving the MAC metric in FY22 and FY23. EXWC, historically, has relied on SA contracts; hence it has not contributed toward the MAC metric. In FY22 and FY23, NAVFAC used 28% and 55% of MAC respectively.

EXWC is currently assessing the feasibility of adding MACs into its acquisition portfolio. LANT and PAC added significant capacity on the CLEAN contracts via J&As, contributing to a decrease in MAC metric achievement in FY22. On both FYs, NAVFAC EV achieved its MAC metric of 25%.

Table 11- FY22 Planned and Actual MAC Performance

NAVFAC CONTRACT ACTIONS	LANT				PAC				EXWC			NAVFAC*			
	FY 2022				FY 2022				FY 2022			FY 2022			
	PLAN		Actual		PLAN		Actual		PLAN	Actual		PLAN		Actual	
	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	\$ M	%	\$ M	%	\$ M	%
SINGLE AWD	286	89%	328	65%	342	75%	361	80%	24.3	25.4	100%	628	81%	689	72%
MULTI AWD	37	11%	175	35%	113	25%	89	20%	0	0	0%	150	19%	264	28%
TOTAL	323		503		456		450		24.3	25.4		779		953	
*Does not include EXWC															

Table 12- FY23 Planned and Actual MAC Performance

NAVFAC CONTRACT ACTIONS	LANT				PAC				EXWC				NAVFAC*			
	FY 2023				FY 2023				FY 2023				FY 2022			
	PLAN		Actual		PLAN		Actual		PLAN		Actual		PLAN		Actual	
	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%	\$ M	%
SINGLE AWD	283	85%	77	18%	466	72%	357	68%	25	100%	16	100%	749	76%	434	45%
MULTI AWD	48	15%	362	82%	186	28%	166	32%	0	0%	0	0%	234	24%	528	55%
TOTAL	331		439		651		523		24.7		16.4		982.29		961.85	

*Does not include EXWC

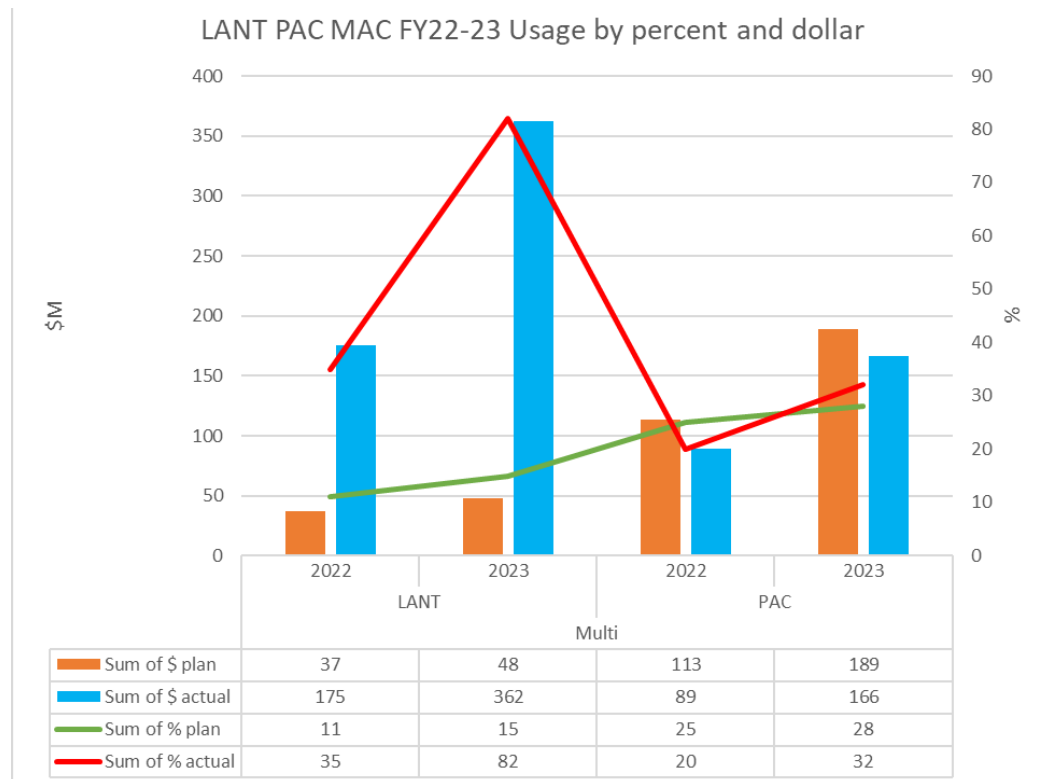


Figure 20- FY22-FY23 Planned MAC in Percentage and Dollar

Table 13 and Figure 14 show NAVFAC EV planned metric for MAC, which ranges between 22% and 26% in FY24-27. MACs have not been utilized to the maximum extent due to the delayed budget being received later in the year and the need to execute and award multiple contracts quickly. Training on how to manage and procure MACs may be warranted in the future to speed up the MAC process and increase the use. The Environmental Restoration Program is expected to increase the use in MACs with the proposed RADMAC III, MAC RAC, Habitat Enhancement, Range Sustainment and Natural resources.

Table 13- FY24-27 Planned MAC Performance

NAVFAC CONTRACT ACTIONS	FY 2024		FY 2025		FY 2026		FY 2027		MAC Goal
	PLAN		PLAN		PLAN		PLAN		25%
	\$ M	%	\$ M	%	\$ M	%	\$ M	%	
SINGLE AWD	721	78%	633	77%	642	76%	671	74%	
MULTI AWD	205	22%	189	23%	202	24%	242	26%	
TOTAL	926.4145		822.2607		844.2573		913.0988		

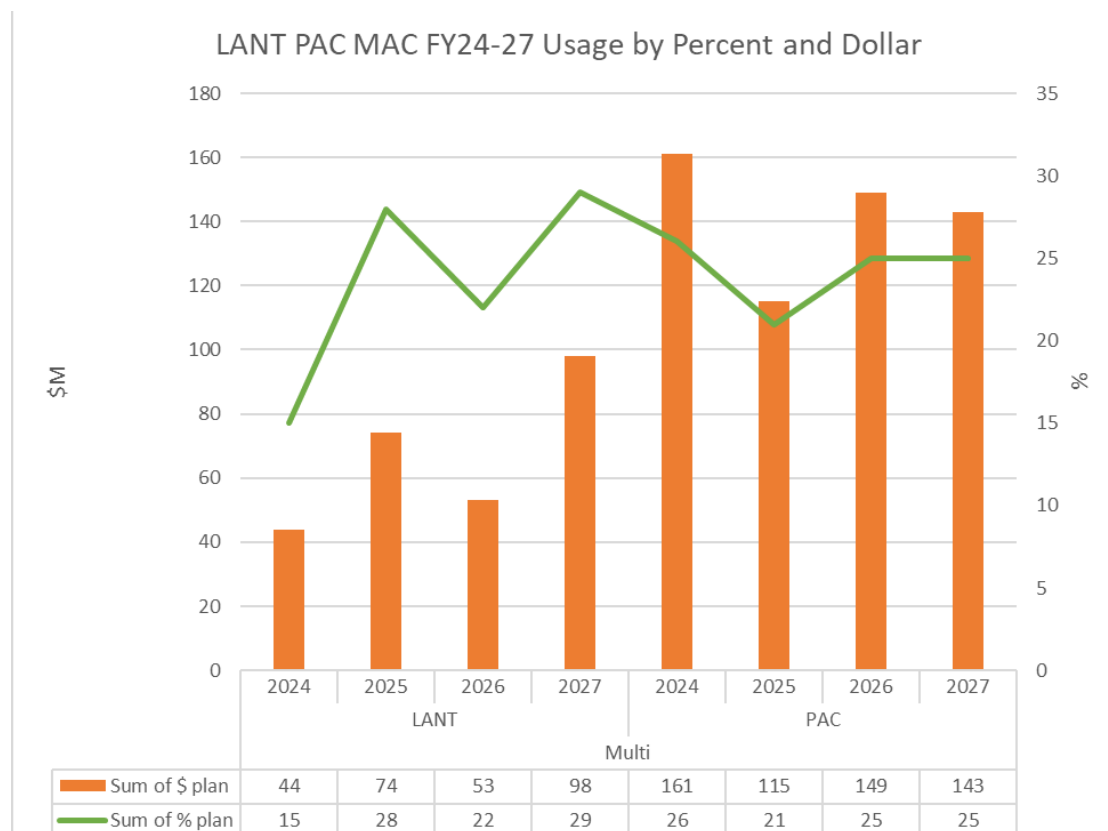


Figure 21- FY24 - FY27 Planned MAC in Percent and Dollar

4.6.4 USE OF COOPERATIVE AGREEMENTS

Objective: To track NAVFAC EV's number of CAs to assist with resource planning. Although CAs may be low in dollar amount, the amount of time for procurement may be as time consuming as a task order costing several million dollars.

Cooperative Agreements (CAs) account for \$5.0M or just under 0.6% for LANT and \$186M or approximately 10% for PAC by dollar volume of EV projected workload in FY25-27. EXWC does not use CAs. CAs are used across NAVFAC to obtain unique/specialized services under the Sikes Act guidance for projects that have substantive scientific research components and directly support mission requirements. They are primarily used for natural resources projects involving non-profit organizations, state agencies, and universities in accordance with priorities established by the Sikes Act guidance. CAs continue to be an important tool to supplement traditional contract work for natural resources.

To comply with 31 USC §6305, NAVFAC PAC EV will also use Cooperative Agreements (as opposed to contracts) for NR and CR requirements that are for public purposes other than the DoD, when the Government is expected to be substantially involved in the project.

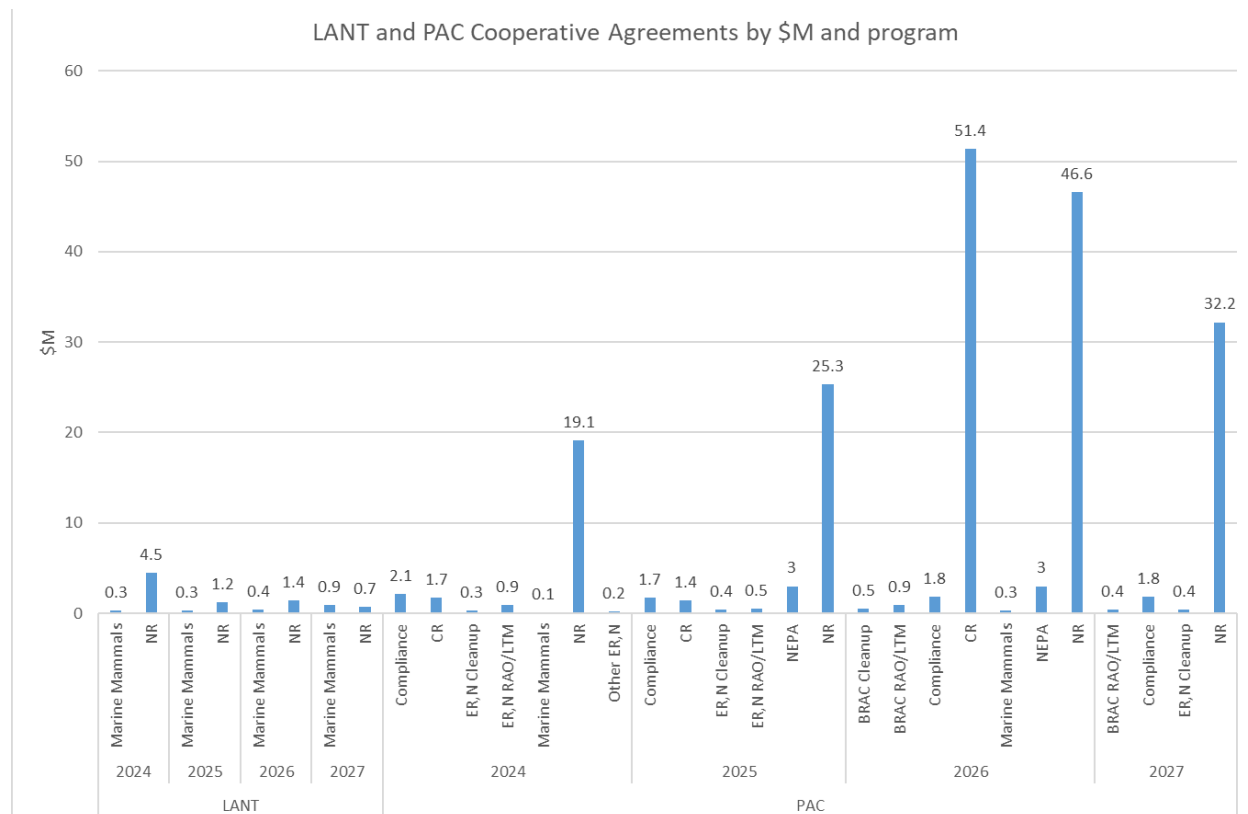


Figure 22-FY24 -FY27 Planned Cooperative Agreements

4.7 METRICS TRACKING AND STRATEGY UPDATE

The EDAS will be reviewed annually and updated bi-annually to ensure each component is contributing toward achieving our program acquisition objectives. This strategy will be revised as necessary at the end of FY25. The contract data spreadsheet provided within each component acquisition strategy will provide the means to monitor progress. The SB rate for obligations to date and projected FY totals will be tracked to ensure the goals are met. The amount obligated on FP contracts and PBC will be reviewed to ensure appropriate usage. All existing contracts will be reviewed to ensure adequate capacity and capability.

LANT, PAC, and EXWC maintain updates of the existing and proposed contract actions biannually and post the updated Enclosures A.1 and A.2 of this EDAS on the NAVFAC Website at

https://www.navfac.navy.mil/products_and_services/ev/about_us/Opportunities.html.

5 SERVICES REQUIREMENTS REVIEW BOARD

This EDAS will be reviewed and validated by the Services Requirements Review Board (SRRB). It addresses the key areas as required in 10 Jan 2020 DOD Instruction 5000.74 entitled “Defense Acquisition of Services” and NAVFAC Instruction 500074A. Upon signature by the SRRB, per NAVFAC Instruction 500074A this EDAS can be used in lieu of the SRRB review of EVP services requirements from FY25-27.

The purpose of the SRRB is to identify unneeded or low priority requirements to be reduced or eliminated, with the savings transferred to higher priority objectives; to increase leadership visibility of services requirements; to ensure compliance with applicable statutes, regulations, policy and guidance; and to procure contractual services in the most efficient and effective manner that meets the needs and supports command objectives.

This EDAS contains the following SRRB requirements:

- (a) Mission Need. Explanation of the mission need for the requirements and outcomes that are achieved from acquiring services.
- (b) Strategic Alignment. How the requirement for services supports the broader organizational mission.
- (c) Issues and Risk. Both government and contractor issues and risks affect the successful execution of fulfilling the requirement.
- (d) Workforce Analysis. An analysis of the decision to insource or outsource, including any past decisions and why the requirement cannot be fulfilled with military or civilian personnel. Coordination with the Department of Defense (DoD) Component Manpower and Personnel officials shall be done as needed. In addition, the Office of Small Business Programs is required to review and advise on any decisions to convert an activity performed by a small business concern to an activity performed by a federal employee.
- (e) Relationship to Other Requirements. How the requirement for services affects other requirements of the DoD Component (positively or negatively).
- (f) Project Cost of Requirement. Estimate of the forecasted cost of fulfilling the requirement, at least through the FY Defense Program (5 years).
- (g) Prioritization. A determination as to whether the requirement for services is a lower-priority requirement that can be reduced or eliminated with savings transferred to higher-priority objectives or mission requirements.

Services Requirement Records are maintained in the following eSystems:

- Service Requirement Unique ID: The project Work Order Number (WON) in eProjects
- Requirement Description: This description is in the scope of work (SOW)/ performance work statement (PWS) that is attached to the ACQR for each project in eProjects/eContracts.
- Product and Services Code: The PSC for each services contract is notated in eContracts.

- Object Class Code: The OCC is located on the funding document for each project, which can be found in SABRS.
- UIC: The UIC is located in eProjects for each contract
- Estimated Total Contract Value: The IGE, including all base years and options, is attached to the ACQR for each project, and is located in eProjects.
- Line of Accounting: The LOA is located on the funding document for each project, which can be found in SABRS.
- Required Award Date: This date is located in the ACQR for each project, and is located in eProjects
- Period of Performance: The period of performance is located in the scope of work (SOW)/ performance work statement (PWS) that is attached to the ACQR for each project and is located in eProjects/eContracts.
- Business Line/Support Line: The requirement owner (EVP) is annotated for each requirement in eProjects.
- Name of the Requirement Owner: The name of the project managers is annotated for each requirement in eProjects.
- SRRB Approval Date: This date that this EPAS is approved is the SRRB approval date. SRRB recommendations/findings: SRRB recommendations/findings are incorporated into this EDAS.

Upon signature, SRRB and in-lieu board approvals are documented and certified by the SRRB Chair or designated official with this certification statement in this EDAS. "I certify that this purchase request requirement is in compliance with the standard guidelines found in the Department of Defense's Handbook of Contract Function Checklists for Services Acquisition (May 2018 or successor document), that all appropriate statutory risk mitigation efforts have been made, and that the purchase request does not include requirements formerly performed by Department of Defense civilian employees."

6 REFERENCES

(2012, January 3). DON letter: Subject: Department of the Navy Objectives for FY

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2021, June 24. DOD INSTRUCTION 5000.74 DEFENSE ACQUISITION OF
SERVICES

2023, January 05. NAVFAC INSTRUCTION 5000.74A. SERVICES
REQUIREMENT REVIEW BOARD

2024, March 19. REQUEST FOR FISCAL YEAR (YR) 2025-2027 NAVFAC
ECHELON III ENVIRONMENTAL DIVISION ACQUISITION STRATEGY
SUBMISSION

7 ACQUISITION STRATEGY REVIEW AND DECISION AUTHORITY

REVIEW/CONCURRENCE/APPROVAL:

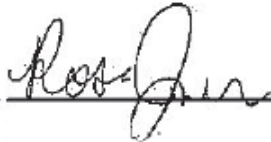


9/3/2025

Robert Sadorra, P.E.

DATE

Environmental Restoration Division Director, NAVFACHQ



9/3/2025

Vice James Harris

DATE

Environmental Compliance Division Director, NAVFACHQ



2 Sep 2025

Tammy Conkle

DATE

Environmental Planning & Conservation Division Director, NAVFACHQ

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Bianca Henderson

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Small Business Programs Office Director, NAVFACHQ



9/3/2025

Rose Johnson

DATE

Acting Assistant Commander for Environmental Programs, NAVFACHQ

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Assistant Commander for Contracting, NAVFACHQ

ENCLOSURE A.1 – EXISTING CONTRACTS

LANT EXISTING CONTRACTS

FEC	A/E? (YES/NO)	CONTRACT TITLE (If Contract is recent award from Table 3 of Previous EDAS, include HQ Tracking ID #)	CONTRACT NUMBER	CONTRACTOR NAME	CP, FP, or BOTH	SB or UB	SINGLE or MAC	ACTUAL AWARD DATE	CONTRACT DURATION (Yrs)	TOTAL CAPACITY (\$M)	REMAINING CAPACITY (\$M)
LANT	YES	Air	N6247024D0001	Multimac JV	FP	SB	Single	2/12/24	5	85.0	68.8
LANT	YES	Water/Wastewater - Miscellaneous Compliance	N6247019D4001	AH-Brown and Caldwell JV	FP	UB	Single	9/16/19	5	60.0	21.3
LANT	YES	Multi-Media	N6247019D4015	CH2M Hill, Inc.	FP	UB	Single	9/16/19	5	75.0	20.3
LANT	YES	Petroleum and Waste	N6247022D0007	Baker-AECOM Environmental Compliance JV	FP	UB	Single	12/6/21	5	75.0	28.8
LANT	YES	NEPA Operations and Range Sustainment	N6247019D4009	Cardno/Leidos	FP	UB	Single	3/26/19	5	50.0	19.4
LANT	NO	Range Sustainment and Operational Range Clearance (ORC)	N6247024D0003	SRS LLC	FP	SB	Single	2/25/24	5	14.5	14.3
LANT	YES	Homeporting	N6247023D0001	Cardno TEC-AECOM Atlantic JV	FP	UB	Single	11/9/22	5	75.0	64.4
LANT	NO	Vieques Munitions Response	N6247023D0002	USA Environmental, Inc.	CP	SB	Single	12/13/22	5	95.0	76.9
LANT	YES	CLEAN	N6247022D0005	Resolution Consultants JV	CP	UB	Single	5/1/22	5	400.0	237.5
LANT	YES	CLEAN	N6247021D0007	CH2M Hill, Inc.	CP	UB	Single	1/26/21	5	480.0	83.5
LANT	NO	RAC	N6247020D0015	Sevenson USA Environmental JV	CP	SB	Single	8/31/20	5	95.0	15.7
LANT	NO	RAC Multiple Award Contract	N6247024D0009	CAPE-RSI JV	CP	SB	MAC	4/8/24	5	240.0	240.0
LANT	NO		N6247024D0010	EA Engineering Science and Technology, Inc.	CP	SB	MAC	4/8/24	5		
LANT	NO		N6247024D0011	HGL-APTIM JV	CP	SB	MAC	4/8/24	5		
LANT	NO		N6247024D0012	Sevenson USA Environmental JV	CP	SB	MAC	4/8/24	5		
LANT	NO		N6247019D4004	Swift River - Versar JV	FP	SB	Single	8/8/19	5		
LANT	NO	Mission Sustainment - Coastal Resilience	N6247019D4004	Swift River - Versar JV	FP	SB	Single	8/8/19	5	18.0	1.8
LANT	NO	8a Cultural Resources Management IDIQ	N6247020D0003	Brockington And Associates, Inc.	FP	SB	Single	3/25/20	5	4.0	1.8
LANT	NO	Cultural Resources IDIQ	N6247020D0014	Dine, Gray & Pape	FP	SB	Single	9/20/20	5	4.0	3.2
LANT	NO	Marine Species Monitoring IDIQ	N6247020D0016	HDR Environmental, Operations, and Construction Inc.	FP	UB	Single	7/6/20	5	75.0	28.5
LANT	NO	Cultural Resources IDIQ	N6247023D0009	Ohio Valley Archaeology, Inc.	FP	SB	Single	3/6/23	5	4.5	2.7
LANT	NO	Cooperative Agreements	Various	Various	FP	SB	Single			16.5	11.8
LANT	YES	Multi Media	N6247025D0002	AH Environmental Consultants	FP	UB	Single	FY25 Q1	5	80	72.4
LANT	YES	Water Compliance	N6247025D4000	Ch2m Hill	FP	UB	Single	FY25 Q1	5	60	53.3
LANT	YES	LANT Ranges/NEPA Ops	N6247025D4006	Cardno Tec-Leidos	FP	UB	Single	FY25 Q2	5	50	48.4
LANT	YES	Cultural Resources	N6247025D4007	Brockington And Associates	FP	SB	Single	FY25 Q2	5	4.5	4.1
LANT	NO	Assessments	N6247024D0004	Duke University	FP	SB	Single	FY24 Q4	5	2.1	1.4
ML	NO	8(a) Environmental Studies, Remediation, and Other Environmental Support Services	N4008523D0079	Koman Government Solutions LLC	FP	SB	Single	9/15/23	5	4.5	3.5
ML	NO	Environmental Multiple Award Contract (EMAC) for Environmental Services and Implementation of Remedial Actions for Projects within NAVFAC MIDLANT AOR Primarily in Hampton Roads, North Carolina, South Carolina, and Georgia	N4008516D6109	BETHEL-TECH ATLANTIC JV	FP	SB	MAC	11/12/15	5	80.0	67.5
ML	NO	Environmental studies, environmental remediation and other environmental support services	N4008516D3003	HELIOS-TT 8(A) JV	FP	SB	Single	6/10/16	5	4.0	1.3
ML	NO	RAO/LTM Multiple Award Contracts	N4008516D2288	KOMAN GOVERNMENT SOLUTIONS, LLCH&S	FP	SB	MAC	9/29/16	5	30.0	4.2
ML	NO		N4008516D2289	NOREAS CB&I JV	FP	SB	MAC	9/29/16			
ML	NO		N4008516D2290	RENOVA-SOVEREIGN JOINT VENTURE	FP	SB	MAC	9/29/16			
ML	NO		N4008516D2291	IEI-TIDEWATER ENVIRONMENTAL JV	FP	SB	MAC	9/29/16			
ML	NO		N4008516D2292	AMS-RHEA JV	FP	SB	MAC	9/29/16			
ML	NO	North-NWIRP Bethpage Expert Forensic Hydro geographical Consulting Support Services	N4008519D9080	MCLANE ENVIRONMENTAL LLC	FP	SB	Single	5/6/19	5	4.0	3.8
ML	NO	NAVFAC EV NSA Crane Invasive Species Control Contract	N4008519D7705	ECO LOGIC LLC	FP	SB	Single	9/24/19	5	5.0	3.3
ML	YES	IDIQ A&E, Petroleum Oil Lubrication, NAVFAC MIDLANT EV Core	N4008523D0059	CHEROKEE STRATEGIC SOLUTIONS, L.L.C.	FP	SB	Single	5/31/23	5	25.0	20.5
ML	YES	IDIQ A&E, Environmental Remediation Services, Mid-Atlantic AOR predominantly Marine Corps EAST AOR	N4008520D0089	ITMS, INC.	FP	SB	Single	9/18/20	5	4.0	0.6
ML	YES	IDIQ A&E, Environmental Remediation Services, Mid-Atlantic AOR, Camp Lejeune, NC	N4008521D1208	CHEROKEE NATION 3S, L.L.C.	FP	SB	Single	5/25/21	5	4.0	0.3
ML	NO	Remedial Action Operation Multiple Award Contract (RAOMAC) for Environmental Services and Implementation of Remedial Actions for Projects within NAVFAC MIDLANT AOR Primarily in Hampton Roads, North Carolina, and South Carolina	N4008523D0105	EA ENGINEERING SCIENCE AND TECHNOLOGY INC	FP	SB	MAC	9/29/23	5	30.0	28.9
ML	YES	8a FFP - Environmental Services at sites in the NAVFAC Mid-Atlantic AOR, Primarily for U.S. Navy and U.S. Marine Corps Installations, Norfolk, VA (Meadows)	N4008521D0114	MEADOWS CMPG, INC.	FP	SB	Single	9/27/21	5	4.0	0.2
ML	YES	IDIQ A&E, Environmental Services, Hampton Roads AOR	N4008523D0066	CHEROKEE STRATEGIC SOLUTIONS, L.L.C.	FP	SB	Single	6/23/23	5	4.5	3.7
ML	NO	IDIQ 8(a), Environmental Restoration (Cherokee Nation 3S), MC-MW, Camp Lejeune, US	N4008523D0068	CHEROKEE STRATEGIC SOLUTIONS, L.L.C.	FP	SB	Single	8/1/23	5	5.0	0.3
ML	YES	IDIQ A&E, Environmental Remediation Services, NAVFAC Mid-Atlantic AOR, Primarily NWIRP Calverton, NY	N4008523D0073	KOMAN GOVERNMENT SOLUTIONS, LLCH&S	FP	SB	Single	7/24/03	5	4.5	1.0
ML	NO	HR Remediation Services and Corrective Action at Petroleum, Oil, and Lubricant Sites for U.S. Navy and U.S. Marine Corps Installations in NAVFAC MIDLANT's AOR	N4008524D0028	MEADOWS CMPG, INC.	FP	SB	Single	2/29/24	5	5.0	3.9
ML	YES	ENVIRONMENTAL TECHNICAL SERVICES FOR NAVAL FACILITIES ENGINEERING COMMAND, MID ATLANTIC	N4008524D0027	EAS WSP JV, LLC	FP	SB	Single	7/20/24	5	4.5	4.4
ML	NO	HR ERN REMEDIATION SERVICES AND CORRECTIVE ACTION FOR U.S. NAVY AND U.S. MARINE CORPS INSTALLATIONS IN NAVFAC MIDLANT's AOR	N4008524D0018	MEADOWS CMPG, INC.	FP	SB	Single	2/8/24	5	5.0	3.4
ML	NO	Remedial Action Operation Multiple Award Contract (RAOMAC) for Environmental Services and Implementation of Remedial	N4008523D0106	ITMS-GES JV, LLC	FP	SB	MAC	9/29/23	5	30.0	28.4
ML	NO	Services and Implementation of Remedial	N4008523D0107	KOMAN GOVERNMENT SOLUTIONS, LLCH&S	FP	SB	MAC	9/29/23	5		
ML	NO	Actions for Projects within NAVFAC MIDLANT	N4008523D0108	MEADOWS CMPG, INC.	FP	SB	MAC	9/29/23	5		
ML	NO	AOR Primarily in Hampton Roads, North	N4008523D0109	RHEA ENGINEERS & CONSULTANTS, INC.	FP	SB	MAC	9/29/23	5		
ML	NO	Carolina, and South Carolina	N4008523D0110	TIDEWATER-SOVEREIGN CONSULTING JV	FP	SB	MAC	9/29/23	5		

LANT EXISTING CONTRACTS

FEC	A/E? (YES/NO)	CONTRACT TITLE (If Contract is recent award from Table 3 of Previous EDAS, include HQ Tracking ID #)	CONTRACT NUMBER	CONTRACTOR NAME	CP, FP, or BOTH	SB or UR	SINGLE or MAC	ACTUAL AWARD DATE	CONTRACT DURATION (Yrs)	TOTAL CAPACITY (\$M)	REMAINING CAPACITY (\$M)
WASH	NO	EV Planning and Conservation Services	N4008022D0010	Marstel Day	FP	SB	Single	4/26/22	5	25.0	3.4
WASH	NO	Laboratory and Asbestos Remediation Services	N4008021D0021	PQE	FP	SB	Single	1/25/21	5	3.5	0.7
WASH	NO	Environmental Services - Water	N4008021D0013	ACE, JV	FP	SB	Single	2/11/21	5	25.0	5.6
WASH	NO	Environmental Services - Tanks, HMs, Air	N4008021D0010	Bluestone-InterSpec, JV	FP	SB	Single	7/14/21	5	25.0	12.9
WASH	YES	Environmental Remediation Services	N4008020D0020	Koman Government Services	FP	SB	Single	9/28/20	5	4.0	2.3
WASH	YES	Environmental (Remediation) Services	N4008019D0312	Meadows Environmental Services	FP	SB	Single	9/25/19	5	4.0	0.1
SE	Yes	21L-New Basic A-E- DIO HAZARDOUS MATERIAL AND WASTE MGT ENV COMPLIANCE & ENGINEERING SERVICES, BASIC EAST	N6945023D0126	CEG-MONTROSE 8A JV, LLC	FP	SB	Single	9/13/23	5	10.0	8.9
SE	Yes	Air/Radon Services	N6945022D0044	CATALINA JV	FP	SB	Single	7/15/22	5	5.0	2.1
SE	Yes	DIO AIR/RADON Area 1	N6945022D0037	BLUESTONE ENVIRONMENTAL GROUP INC.	FP	SB	Single	7/13/22	5	5.0	4.7
SE	Yes	20L-DIO Water/Stormwater/Wastewater/Spill Contract	N6945020D0031	A H ENVIRONMENTAL CONSULTANTS INC.	FP	SB	Single	6/16/20	5	15.0	4.2
SE	Yes	19L-ORC AND R3 BASIC CONTRACT	N6945019D0129	SUSTANMENT & RESTORATION SERVICES,LLC	FP	SB	Single	9/25/19	5	6.1	0.2
SE	No	23L-ETS TANKS CENTRAL BASIC CONTRACT	N6945023D0030	NDL-PRD JV LLC	FP	SB	Single	9/13/23	5	4.5	3.7
SE	No	23L-ETS TANKS EAST BASIC CONTRACT	N6945023D0031	Energy & Environment, LLC	FP	SB	Single	8/3/23	5	4.5	4.1
SE	No	22L-ETS for Cultural Resources Environmental Technical Services Contract	N6945023D0021	BROCKINGTON AND ASSOCIATES, INC.	FP	SB	Single	4/26/23	5	4.5	2.1
SE	No	22W-ENVIRONMENTAL REMEDIAL ACTIONS ETS	N6945022D0054	G2S LLC	FP	SB	Single	9/16/22	5	4.5	2.9
SE	No	21L-ETS TANKS EAST	N6945021D0039	CEG-MSE 8A JV, LLC	FP	SB	Single	9/14/21	5	4.0	1.5
SE	No	21L-ETS TANKS - CENTRAL	N6945021D0013	PETROLEUM RESOURCES&DEVELOPMENT, INC.	FP	SB	Single	9/2/21	5	4.0	0.2
SE	No	21L-ETS WEST BASIC CONTRACT	N6945021D0016	CEDARVILLE ENGINEERING GROUP, LLC	FP	SB	Single	8/26/21	5	4.0	2.4
SE	No	21L-BASIC ETS EAST HW AND AFF	N6945021D0009	ERS, CORP.	FP	SB	Single	8/5/21	5	4.5	4.5
SE	No	21L-BASIC ETS TANKS - INSPECT AND REPAIR	N6945021D0046	SERES ENGINEERING & SERVICES LLC	FP	SB	Single	7/16/21	5	4.0	1.0
SE	No	20L-ETS - HAZ WASTE MGT &SMALL ARMS RANGE ETS	N6945021D0012	ARS ALEUT REMEDIATION LLC	FP	SB	Single	1/28/21	5	4.5	2.6
SE	No	20L-ETS UST-AST West	N6945020D0043	CEDARVILLE ENGINEERING GROUP, LLC	FP	SB	Single	8/10/20	5	4.0	1.5
SE	No	19L-NATURAL RESOURCES BASIC ETS,	N6945019D0111	Mendez Group, Inc.	FP	SB	Single	8/16/19	5	4.5	0.7
SE	No	AFF AND HW MGMT BASIC ETS EAST, EAST AOR	N6945019D0108	ERS, CORP	FP	SB	Single	7/30/19	5	4.5	2.6
SE	No	Cultural Resources ETS Contract	N6945018D0114	ENVIRONMENTAL RESEARCH GROUP LLC	FP	SB	Single	3/27/18	5	4.0	0.1
SE	YES	24L-HAZARDOUS MATERIAL & WASTE MANAGEMENT BASIC A-E CONTRACT WEST	N6945024D00008	TANAQ-MONTROSE 8A JV, LLC	FP	SB	Single	5/2/24	5	10.0	9.5
SE	No	AFF AND HW MGMT BASIC ETS WEST	N6945021D0008	SES Civil& Environmental (SCE)	FP	SB	Single	8/2/21	5	4.5	1.5
SE	NO	23L-FRP BOOM SUPPORT NAS JRB NEW ORLEANS, LA	N6945023C0043	Environmental Safety & Health Consulting Services (ES&H)	FP	UB	Single	8/11/23	5	4.0	0.0
EUR	NO	Various types of environmental testing throughout Italy		Bonassisa Lab s.r.l	FP	UB	Single	6/22/20	5	1.3	0.3
EUR	NO	Various types of environmental testing throughout Bahrain, UAE & CLD		Al Hoty Analytical Services	FP	UB	Single	4/28/21	5	3.5	1.4
EUR	NO	BPA Spill Response Bahrain/UAE/Oman		Fender	FP	UB	Single	12/15/22	5	50.0	40.0
EUR	NO	BPA Spill Response Bahrain/UAE/Oman		Grow Life	FP	UB	Single	2/10/23	5	3.0	2.5
FAR EAST	NO	Environmental Compliance Services to Support of the Navy and Other DoD Installations Japan (Master: N40084-16-R-0040)	N4008417D0067	OYO Corporation	FP	UB	MAC	9/22/2017	5	12.0	6.7
FAR EAST	NO	REGIONAL OIL & HAZARDOUS SUBSTANCES SPILL RESPONSE SERVICES FOR NAVFAC FAR EAST, JAPAN	N4008421D0056	Maritime Disaster Prevention Center	FP	UB	Single	5/15/2021	8	8.0	6.3
FAR EAST	NO	Environmental Testing Services at Various U.S. Navy, Marine Corps, Army and Air Force Bases and Facilities Throughout Japan, Singapore, and Republic of Korea	N4008420D0051	CHUGAI TECHNOS CORPORATION	FP	UB	Single	6/29/2020	5	18.0	17.0
FAR EAST	NO	Environmental Compliance Services in Support of the Navy and other DoD Installations Japan, Environmental MASC	N4008423D0085	ENVIRONMENTAL SCIENCE CORPORAION	FP	UB	MAC	12/15/2022	8	25.0	22.0

PAC EXISTING CONTRACTS

FEC	A/E? (YES/NO)	CONTRACT TITLE (If Contract is recent award from Table 3 of Previous EDAS, include HQ Tracking ID #)	CONTRACT NUMBER	CONTRACTOR NAME	CP, FP, or BOTH	SB or UB	SINGLE or MAC	ACTUAL AWARD DATE	CONTRACT DURATION (Yrs)	TOTAL CAPACITY (\$M)	REMAINING CAPACITY (\$M)
PAC	YES	COMPLIANCE A-E FPIR	N6274214D1884	Element Environmental, LLC	FP	SB	Single	11/15/2014	5	25.5	4.5
PAC	YES	COMPLIANCE A-E FPIR	N6274217D1802	Element Environmental, LLC	FP	SB	Single	9/11/2017	5	47.0	4.2
PAC	YES	COMPLIANCE A-E FPIR (NEW)	N6274223D1805	Element Environmental, LLC	FP	SB	Single	5/19/2023	5	49.0	37.4
PAC	YES	COMPLIANCE A-E Water	N6274216D1800	Engineering Concepts Inc	FP	SB	Single	3/31/2016	5	20.0	5.1
PAC	YES	COMPLIANCE A-E Water (NEW)	N6274222D1803	Engineering Concepts Inc	FP	SB	Single	1/31/2022	5	30.0	22.5
PAC	YES	NEPA SB	N6274217D1804	HHF Planners	FP	SB	Single	9/15/2017	5	20.0	15.7
PAC	YES	NEPA SB (NEW)	N6274223D1804	HHF Planners	FP	SB	Single	5/11/2023	5	20.0	19.3
PAC	YES	NEPA UB	N6274218D1802	Cardno GS - AECOM JV	FP	UB	Single	4/27/2018	5	70.0	4.8
PAC	YES	NEPA UB (NEW)	N6274224D1806	Stantec CS-AECOM Pacific JV	FP	UB	Single	2/5/2024	5	99.0	98.2
PAC	NO	CR MAC (Master: N6274214R1888)	N6274215D1817	Cardno GS Inc.	FP	UB	MAC	9/10/2015	5	40.0	13.3
PAC	NO	CR MAC II (Master: N6274219R1800)	N6274221D1800	Kleinfeider, Inc. (Formerly Garcia and Associates)	FP	UB	MAC	4/14/2021	5	49.0	38.6
PAC	NO	NR MAC (Master: N6274215R1804)	N6274215D1821	Cardno GS Inc	FP	UB	MAC	9/30/2015	5	49.0	25.8
PAC	NO	NR MAC II (Master: N6274221R1800)	N6274222D1810	Hamer Environmental L.P.	FP	SB	MAC	4/14/2022	5	49.0	38.8
PAC	YES	TAP WEST 2	N6274214D1863	Mantech SRS Technologies	FP	UB	Single	10/30/2013	7	85.0	16.6
PAC	YES	CLEAN IV	N6274212D1829	AECOM	CP	UB	Single	9/27/2012	5	98.5	1.9
PAC	YES	CLEAN V	N6274217D1800	AECOM	CP	UB	Single	8/29/2017	5	415.0	43.2
PAC	YES	CLEAN VI	N6274223D1802	AECOM	CP	UB	Single	1/31/2023	5	337.0	217.3
PAC	NO	SB RAC III	N6274210D1804	Cape Environmental Mgt. Inc.	CP	SB	Single	2/3/2010	5	72.5	4.5
PAC	NO	SB RAC IV	N6274216D1807	Cape Environmental Mgt. Inc.	CP	SB	Single	7/22/2016	5	260.0	88.3
PAC	NO	SB RAC V	N6274222D1800	Cape-Weston JV, LLC	CP	SB	Single	3/24/2022	5	245.0	195.0
PAC	NO	FRAC MAC VI (Master: N6274215R1806)	N6274216D1809	Cape Environmental Mgmt. Inc.	FP	SB	MAC	3/9/2015	5	40.0	7.8
PAC	NO	FRAC MAC VII (Master: N6274221R1801)	N6274222D1815	CAPE ENVIRONMENTAL MANAGEMENT INC.	FP	SB	MAC	9/30/2022	8	120.0	116.6
PAC	NO	VW MRRSRE MAC (Master: N6274216R1800)	N6274217D1809	Bering Sea-Ecotech	BOTH	SB	MAC	9/13/2017	5	235.0	201.3
SW	YES	CERCLA/RCRA	N62473-23-D-2217	Trevet-NOREAS	FP	SB	Single	9/28/2023	5	95.0	82.8
SW	NO	8(a) EMAC	N62473-18-D-2003	(MAC)	FP	SB	MAC	10/31/2019	5	95.0	82.7
SW	NO	MARAC	N62473-18-D-2418	(MAC)	CP	SB	MAC	9/27/2021	5	240.0	204.6
SW	NO	SB EMAC	N62473-16-D-8014	(MAC)	FP	SB	MAC	2/29/2021	5	240.0	230.6
SW	NO	Admin Record	N62473-24-C-2211	North Wind Site Services LLC	FP	SB	Single	12/18/2023	3	3.9	0.0
SW	YES	Stormwater	N62473-21-D-1816	NICKLAUS AMEC JV	FP	SB	Single	7/30/2021	5	100.0	79.5
SW	NO	Lab Services	N62473-23-D-1811	APTIM Federal Svcs LLC	FP	UB	Single	12/29/2022	7	49.9	37.3
SW	NO	Env. Services	N62473-22-D-1811	APTIM Federal Svcs LLC	FP	UB	Single	5/27/2022	8	117.7	81.7
SW	NO	Curation	N62473-20-D-0040	SD Archaeological Center	FP	UB	Single	4/1/2020	5	1.0	0.2
SW	NO	Cultural Resources	N62473-20-D-0008	(MAC)	FP	SB	MAC	11/1/2019	5	30.0	4.0
SW	YES	TAP	N62473-21-D-2212	Mantech SRS Tech. Inc.	FP	SB	Single	4/13/2021	7	100.0	57.3
SW	NO	Range Sustainment	N62473-22-R-3432	(MAC)	FP	SB	MAC	11/21/2022	8	95.0	83.1
SW	NO	Marine Habitat	N62473-21-D-1811	(MAC)	FP	SB	MAC	4/15/2021	8	15.0	10.3
SW	NO	Natural Resources	N62473-19-D-6005	(MAC)	FP	SB	MAC	11/11/2019	5	30.0	2.1
SW	NO	Habitat Invasive Species	N62473-23-D-3439	(MAC)	FP	SB	MAC	9/8/2023	3	98.5	92.0
SW	YES	NEPA	N62473-19-D-2804	ADANTA, Inc	FP	SB	Single	5/30/2019	5	4.0	2.0
SW	NO	OHS	N62473-22-A-1811	Black Gold Industries	FP	SB	Single	11/17/2021	5	5.0	4.2
SW	NO	Spill Response	N62473-22-A-1812	G2RJ Inc DBA Trevet	FP	SB	Single	11/18/2021	5	5.0	2.7
SW	NO	RADMAC III	N6247324R0004	Aptm, ECC, Energy SOLUTIONS, Insight Tidewater, ITP America, Perma-Fix ERRG	FP	UB	MAC	5/8/2025	8	240	240
MARIANAS	NO	Environmental IDQ Services for Hazardous Waste, Hazardous Material, Other Regulated Waste, and Spill Response at Joint Region Marianas, Guam	N4019220D1800	LANDSCAPE MANAGEMENT SYSTEMS, INC.	FP	SB	Single	4/10/2020	5	25.0	9.6
NW	NO	Long-Term Monitoring, Operations and Maintenance - Environmental Services	N4425525D0004	EA Engineering, Science, Technology, Inc.	FP	SB	Single	7/31/2025	5	45	45
NW	NO	Environmental Lab Sampling Services	N4425525D0002	Kane Environmental, Inc.	FP	SB	Single	4/28/2025	5	4.5	4.5

EXWC Existing Contracts

FEC	A/E? (YES/NO)	CONTRACT TITLE	CP, FP, or BOTH	SB or UB	SINGLE or MAC	CA - Yes or No	CONTRACT DURATION (Yrs)	TOTAL CAPACITY (\$M)	AWARD DATE
EXWC	YES	EXWC EV/32: Environmental Services Contract	BOTH	UB	Single	No	5	100	FY27 Q2
EXWC	NO	20 BAA Contracts for RDTE in FY25	BOTH		Single	No	4	12	FY25 Q4
EXWC	NO	20 BAA Contracts for RDTE in FY26	BOTH		Single	No	4	12	FY26 Q4
EXWC	NO	20 BAA Contracts for RDTE in FY27	BOTH		Single	No	4	12	FY27 Q4
EXWC	NO	SB Contract for LMR Support	FP	SB	Single	No	5	1	FY26 Q4
EXWC	NO	EXWC EV Laboratory Contract (BPA)	FP	UB	Single	No	5	0.4	FY26 Q1

ENCLOSURE A.2 – PROPOSED CONTRACTS

LANT PROPOSED CONTRACTS

FEC	A/E? (YES/NO)	CONTRACT TITLE	CP, FP, or BOTH	SB or U	SINGLE or MAC	CA - Yes or No	CONTRACT DURATION (Yrs)	TOTAL CAPACITY (\$M)	AWARD DATE
EUR	NO	Various types of environmental testing throughout Bahrain, UAE & CLDJ	CP		Single		5	3.6	FY26 Q2
EUR	NO	Installation EV Technician (Seaport-E), CLDJ	CP		Single		5	0.9	FY26 Q3
LANT	YES	CLEAN	CP	SB	Single	No	5	480	FY26 Q2
LANT	YES	CLEAN	CP	UB	Single	No	5	400	FY27 Q3
LANT	YES	Petroleum and Waste Compliance	FP	UB	Single	No	5	150	FY27 Q1
LANT	NO	RAC	CP	SB	Single	No	5	95	FY26 Q2
LANT	YES	Marine Species Monitoring IDIQ	FP	SB	Single	No	5	75	FY25 Q4
LANT	NO	Cultural and Natural Resources	FP	SB	Single	No	5	4.5	FY25 Q4
LANT	NO	Marine Species Density Update Arctic Study Area	FP	SB	Single	Yes	3	0.5	FY27 Q4
ML	NO	IDIQ, Environmental Restoration EV32	FP	SB	Single	No	5	4.5	FY26 Q2
ML	NO	IDIQ, Environmental Restoration EV33	FP	SB	Single	No	5	4.5	FY26 Q2
ML	NO	IDIQ, Environmental Restoration EV34	FP	SB	Single	No	5	4.5	FY26 Q3
ML	NO	IDIQ, Environmental Restoration EV34	FP	SB	Single	No	5	4.5	FY26 Q3
ML	NO	IDIQ, Environmental Restoration EV32	FP	SB	Single	No	5	4.5	FY27 Q2
ML	NO	IDIQ, Environmental Restoration EV33	FP	SB	Single	No	5	4.5	FY27 Q2
ML	NO	IDIQ, Environmental Restoration EV34	FP	SB	Single	No	5	4.5	FY27 Q3
ML	NO	IDIQ, Environmental Restoration EV34	FP	SB	Single	No	5	4.5	FY27 Q3
ML	NO	IDIQ, EV Compliance/Services	FP	SB	Single	No	5	4.5	FY27 Q4
SE	NO	25L-TANKS INSPECT/TEST/REPAIR BASIC ETS CONTRACT	FP	SB	Single	No	5	4.5	FY25 Q4
SE	NO	25L-TANKS CENTRAL BASIC ETS CONTRACT	FP	SB	Single	No	5	4.5	FY26 Q1
SE	NO	26L-TANKS EAST BASIC ETS CONTRACT	FP	SB	Single	No	5	4.5	FY26 Q1
SE	NO	27L-TANKS WEST BASIC ETS CONTRACT	FP	SB	Single	No	5	4.5	FY27 Q1
SE	NO	27L-TANKS CENTRALBASIC ETS CONTRACT	FP	SB	Single	No	5	4.5	FY27 Q4
SE	NO	27L-TANKS EAST BASIC ETS CONTRACT	FP	SB	Single	No	5	4.5	FY27 Q4
SE	YES	25L-IDIQ Water/Stormwater/Wastewater/Spills	FP	UB	Single	No	5	4.5	FY25 Q3
SE	NO	FY25 OSRO Response Services ETS	FP	SB	Single	No	5	4	FY26 Q1
SE	NO	Cooperative Ecosystems Study Unit (CESU)				Yes			
WASH	NO	Environmental Services - Water	FP	SB	Single	No	5	45	FY26 Q3
WASH	YES	Environmental Services - Tanks, HMs, Air	FP	SB	Single	No	5	45	FY26 Q4
WASH	YES	Environmental Services - ERN LTO and LTM MAC	BOTH	SB	MAC	No	5	30	FY28 Q2
WASH	YES	Environmental Planning and Conservation Services	FP	SB	Single	No	5	45	FY27 Q1
WASH	NO	Laboratory and Asbestos Remediation Services	FP	SB	Single	No	5	5	FY26 Q1
WASH	NO	Cooperative Agreements				Yes	5	2	FY25 Q4

PAC PROPOSED CONTRACTS

FEC	A/E? (YES/NO)	CONTRACT TITLE	CP, FP, or BOTH	SB or U	SINGLE or MAC	CA - Yes or No	CONTRACT DURATION (Yrs)	TOTAL CAPACITY (\$M)	AWARD DATE
NW	YES	A&E Environmental Restoration Services	FP	SB	Single	No	5	45	FY26 Q2
NW	NO	FY26 CR Cooperative Agreement in support of Bremerton EIS	FP	SB	Single	Yes	2	50	FY26 Q2
NW	NO	FY26 NR Cooperative Agreement in support of Bremerton EIS	FP	SB	Single	Yes	2	20	FY26 Q2
NW	NO	FY27 CR Cooperative Agreement in support of Bremerton EIS	FP	SB	Single	Yes	2	10	FY27 Q2
NW	NO	FY27 NR Cooperative Agreement in support of Bremerton EIS	FP	SB	Single	Yes	2	7	FY27 Q2
NW	NO	NASWI (57) PFAS WTP O&M CA Ph 5	FP	SB	Single	Yes	2	0.88	FY26 Q4
NW	NO	WA State Dept. of Ecology CA (BASE YR)	FP	SB	Single	Yes	2	0.48	FY26 Q4
NW	NO	SCA Cooperative Agreement	FP	SB	Single	Yes	2	0.25	FY27 Q4
NW	NO	FY27 Clam Seeding Agreement	FP	SB	Single	Yes	2	0.07	FY27 Q3
NW	NO	Bayview Invasive Species/Noxious Weed Control	FP	SB	Single	No	5	0.03	FY26 Q2
NW	NO	Bayview Invasive Species/Noxious Weed Control	FP	SB	Single	No	5	0.03	FY27 Q2
NW	NO	Washington Conservation Corps	FP	SB	Single	Yes	1	0.5	FY25 Q4
NW	NO	Washington Conservation Corps	FP	SB	Single	Yes	1	0.04	FY26 Q4
NW	NO	Washington Conservation Corps	FP	SB	Single	Yes	1	0.04	FY27 Q4
NW	NO	NAGPRA Tribal Travel	FP	SB	Single	Yes	1	0.018	FY26 Q3
NW	NO	NAGPRA Tribal Travel	FP	SB	Single	Yes	1	0.018	FY27 Q3
NW	NO	Forestry/Natural Resources Services	FP	SB	Single	No	5	4	FY25 Q4
PAC	YES	CLEAN VII	CP	UB	Single	NO	5	980	FY26 Q3
PAC	NO	SB RAC VI	CP	SB	Single	NO	5	300	FY27 Q2
PAC	NO	NR MAC III	FP	SB	MAC	NO	7	70	FY27 Q2
PAC	NO	CR MAC III	FP	SB	MAC	NO	7	70	FY26 Q3
PAC	NO	MR MAC I	FP	SB	MAC	NO	7	70	FY27Q2
PAC	YES	PAC Compliance A-E Water	FP	SB	Single	NO	5	30	FY27 Q2
SW	NO	EMAC	FP	SB	MAC	NO	5	100	FY26 Q4
SW	NO	IW/OW (Services)	FP	UB	Single	NO	8	150	FY29 Q3
SW	YES	Compliance	FP	SB	Single	NO	5	100	FY26 Q1
SW	NO	Habitat Invasive Species Services (HISS)	FP	SB	Single	NO	8	99	FY26 Q4
SW	YES	Stormwater	FP	SB	Single	NO	5	99	FY27 Q2
SW	YES	TAP	FP	SB	Single	NO	5	99	FY28 Q3
SW	YES	CERCLA/RCRA	FP	SB	Single	NO	5	99	FY28 Q4
SW	NO	Range Sustainment	FP	SB	MAC	NO	8	95	FY30 Q4
SW	NO	Cultural Resources	FP	SB	MAC	NO	8	80	FY25 Q4
SW	YES	NEPA Single Award	FP	UB	Single	NO	5	55	FY25 Q4
SW	NO	Natural Resources	FP	SB	MAC	NO	8	49	FY26 Q2
SW	NO	Lab	FP	UB	Single	NO	8	49	FY30 Q2
SW	NO	NEPA MAC (ELIN)	FP	SB	MAC	NO	7	45	FY26 Q1
SW	NO	Marine Habitat	FP	SB	MAC	NO	8	15	FY29 Q2
SW	NO	OHS / Spill Response	FP	SB	Single	NO	8	10	FY27 Q1
SW	NO	Admin Record	FP	SB	Single	NO	3	4	FY26 Q1
SW	NO	Curation	FP	UB	Single	NO	8	2	FY25 Q3
SW	NO	Cooperative Agreements	FP	SB	Single	YES	varies	varies	N/A

EXWC PROPOSED CONTRACTS

FEC	A/E? (YES/NO)	Internal HQ Tracking	CONTRACT TITLE	CP, FP, or BOTH	SB or U	SINGLE or MAC	CA - Yes or No	CONTRACT DURATION (Yrs)	TOTAL CAPACITY (\$M)	AWARD DATE
EXWC	YES		EXWC EV32: Environmental Services Contract	BOTH	UB	Single	No	5	100	FY27 Q2
EXWC	NO		20 BAA Contracts for RDTE in FY25	BOTH		Single	No	4	12	FY25 Q4
EXWC	NO		20 BAA Contracts for RDTE in FY26	BOTH		Single	No	4	12	FY26 Q4
EXWC	NO		20 BAA Contracts for RDTE in FY27	BOTH		Single	No	4	12	FY27 Q4
EXWC	NO		SB Contract for LMR Support	FP	SB	Single	No	5	1	FY26 Q4
EXWC	NO		EXWC EV Laboratory Contract (BPA)	FP	UB	Single	No	5	0.4	FY26 Q1

